





## Angola-Namibia talks prompt cautious optimism

By Michael Holman in Geneva

THESE ARE two views about prospects for the talks on Angola and Namibia (South West Africa) which resume today. Michael Holman writes. He was speaking after a meeting with Dr Chester Crocker, who is chairing the four-country negotiations beginning today.

The optimistic — almost euphoric — assessment came last week from Mr Fidel Castro, the Cuban leader, who has committed nearly 50,000 of his troops to the battle between Angola and South Africa. "We are really on the threshold of a political solution," he declared. President Eduardo dos Santos seems equally encouraged: "We have never been as close to a negotiated solution as now."

From South Africa comes a markedly more cautious sentiment. "We are still at the foot of the mountain," said Mr P. Botha, the Foreign Minister. "The road ahead is steep, full of potholes and dangerous curves."

All were speaking shortly after the three governments had announced their acceptance of a 14-point outline of the principles for what was called "a peaceful settlement in south-western Africa", drawn up during talks in New York chaired by Dr Chester Crocker, US assistant secretary of state.

Most observers incline to Mr Botha's judgment. The two main principles of a settlement have, after all, been in place for some time: UN resolution 435, which provides for international supervision of independence elections for Namibia, and Angola's acceptance of US and South African demands

that implementation of the resolution be linked to a withdrawal from Angola of Cuban forces.

Optimists, however, note two further points which emerged from the New York session which suggest that both Angola and South Africa have made important concessions.

One says that the governments agree "not to allow their territory to be used for acts of war... against other states."

This suggests that Angola may be prepared to sign a non-aggression pact which would end its military support to the African National Congress, including guerrilla training.

If correct, it is very tempting inducement for President Botha. For its part, South Africa appears to have accepted an even greater role for the UN — something it has been trying to avoid. The relevant principle gives the permanent members of the Security Council a role "as guarantors for the implementation of agreements that may be estab-

lished".

Taken with the factors which have brought the parties this far — a stalemate in the war between Angola and South Africa, and what Dr Crocker calls "a convergence of interests with the Soviet Union" — it might suggest that a breakthrough is in sight.

But the sceptics need evidence that a wide gap is being closed between South Africa's insistence that the Cuban withdrawal take place over a year, and Angola's suggestion that it take three to four years.

Bringing this gap to the most difficult task before the Geneva negotiators. Should it be resolved, the other items on the Geneva agenda — agreeing on how troop withdrawals can be verified, the process of disengagement and ceasefire, and treaties reflecting the 14 principles — present less formidable obstacles.

But until the vital timetable for a Cuban departure is set, it may be premature to share Fidel Castro's optimism.

## NZ Government split over plan to sell bank

NEW ZEALAND'S Labour Party Government, faced with a growing crisis over plans to sell the country's leading bank, said on Monday it was calling a special meeting of its MPs to discuss the issue, Reuters reports from Wellington.

Prime Minister David Lange said the party caucus would meet on Thursday, a week ahead of schedule.

The move follows a decision by a backbencher, Mr Jim Anderson, to abstain from voting on legislation permitting the sale of the state's 35 per cent stake in Bank of New Zealand as well as the Post Office Savings Bank.

The two profitable institutions are sacred to party-leftists, especially BNZ which was nationalised by another Labour government in 1945.

Mr Lange said the meeting would discuss Mr Anderson's moves to "distance himself

## Two Soviet POWs to be freed

AFGHAN guerrilla leaders said yesterday that they would release two Soviet prisoners of war as a gesture of goodwill. Reuters reports from Islamabad.

The announcement came as a Western diplomat reported a big offensive against the rebels under way near Kabul.

A seven-party guerrilla alliance based in Pakistan said the prisoners would be handed over to Soviet authorities through the International Committee of the Red Cross.

The alliance chairman, Syed Ahmad-Gilani, said the guerrilla groups were also ready to take measures to stop attacks by Soviet troops while withdrawing, provided they stop military involvement in backing the Kabul regime.

But news of the guerrilla offer coincided with reports from Kabul of fierce fighting west of the city following a big Soviet and Afghan government offensive against the rebels.

A Western diplomat said the attack against rebels about 12 miles from Kabul began three days ago and fighting was apparently still raging.

The rebels were grouped around the garrison town of Paghman, he said. The offensive began after days of heavy artillery and aerial bombardment of the Paghman area.

The Afghan guerrillas have not identified the two Soviet prisoners, or indicated where they are being held captive, or where they will be handed over to the Red Cross.

But Mr Gailani said they were being returned to the Soviet Union in full conformity with their wishes.

## Tokyo loan for Indonesia

By John Murray Brown in Jakarta

INDONESIA has won a big concession from Japan, its main bilateral donor, in its bid to reduce the yen portion of its debt. Part of a new loan agreed in Tokyo last week is to be extended in US dollars.

Japan's Export Import Bank is to lend the equivalent of \$76m (£33.5m), made up of Y60m and \$20m, at semi-concessionary interest rates to fund projects in power, transport and agriculture sectors run by the World Bank and the Asian Development Bank (ADB).

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## OVERSEAS NEWS

### Basra business prepares for peace

Barbara Slavin reports from an Iraqi city at the Gulf war's centre

THE BIG guns began booming at sunset, flashes of light from their muzzles blinding bright on the horizon beyond the palm-fringed Shatt al Arab waterway. But the people of this war-weary city hardly seemed to take notice.

"It's a white light which means Iraqi artillery," explained a local shopowner nonchalantly. "Yellow light is Iranian."

The shopowner, who like most people in this politically repressed country asked that his name not be mentioned, has had plenty of time to learn such fine distinctions.

For four long years, his city was the great objective of Iran, the Shia Moslem domino whose fall was to set the fragile Sunnis shuddering to the south tipping.

More than 1,000 of its citizens died in shelling last year alone when Iran launched its most concerted "final offensive" whose failure turned out to be the turning point of the war.

It was in Basra that relief and cautious optimism were most openly expressed in Iraq, after Iran at last accepted a United Nations call for a ceasefire.

"Everybody was very happy," to hear the Iranian announcement, said the owner of a hotel madly named at its opening five years ago, Dar es-Salam, the "House of Peace."

Residents of Basra, before the war Iraq's second largest city and major port, started trickling back in April after Iraqi forces scored their first major land victory since 1982, recapturing the Faw peninsula at the southern tip of the country.

The trickle broadened last month after the Iraqis finally pushed out the last Iranians from a man-made barrier west of the city following a big Soviet and Afghan government offensive against the rebels.

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Perhaps 50,000 of the 200,000 families that fled Basra in 1987 have now returned, said the shopowner.

"Too much people," said the hotel owner, whose battered establishment, its blown-out windows still covered by cinder blocks and sandbags, was almost full.

Not far away, on Ashar Street in the centre of town, young boys were fishing in a tidal canal that flows from the Shatt al Arab.

In the city's labyrinthine market, still with 100-year-old houses, some of whose carved wooden balconies miraculously survived the shelling, every shop was open and the narrow streets were crowded despite the scorching 45°C late afternoon heat. Soldiers on leave from the front and local residents quaffed fruit juice and sugared tea, gobbled grilled kebabs, got haircuts, went to martial arts movies with inspiring titles such as "Enter the Invincible Hero."

The beer halls and seedy nightclubs were also full of soldiers and Kuwaitis, who had left their country next door for a long Muslim holiday weekend to savor the liquor and loose living forbidden at home.

Basra, the legendary home of Sinbad the Sailor, has always had a freewheeling reputation. The posters, the product of a personality cult second only to that of North Korea's leadership, were the only items in town this week that seem to have been completely renewed. Elsewhere, evidence of the shelling was still overwhelming. On every street, giant piles of twisted metal and concrete marked the spots where houses once stood, shell craters scarred streets and pavements and smelly green pools bubbled up from broken sewers.

Windows were shattered everywhere, even at the local headquarters of the ruling Baath Party and the "Museum of the Martyrs of the Persian Aggressive Shelling" opened when the bombardments started in 1984. The luxury Sheraton Hotel along the Shatt was still closed, its huge arched front glass door smashed and its entrance blocked by barbed wire.

Sandbags were piled high throughout the city and property owners said they would have to wait before removing them, until they were more confident that there would be real peace.

The worst shelling took place, they said, from January to April of this year, during the last bloody spasm of the war of the cities.

"Two hundred shells fall every hour," said the shopowner, drinking a soda at the Badr casino, a cage along the Shatt that stayed open throughout the war.

In the murky water below, barbed wire and sharp metal sticks remained as obstacles to the Iranian advance that never made it. Sandbag pillboxes alternated with palm trees along the bank, still ready for the city's last defence.

A cultural crossroads, Basra has produced some of the Arab world's greatest artists and poets. Their shrapnel-scarred statues fill the dusty squares along with decapitated palm trees and giant posters of the mustachioed President Hussein.

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## Hopes for Kampuchea peace formula

By Peter Ellingsen in Peking

CHINA seems cautiously optimistic that Sino-Soviet talks scheduled for Peking this month may provide the beginning of a formula for resolving the future of Kampuchea.

Sources in Peking said the withdrawal of Soviet troops from Afghanistan and the recent thaw in Sino-Soviet relations were signs that Moscow was willing to negotiate over the 10-year Kampuchean impasse. But, they warned, an early solution was unlikely.

China was prepared to wait

to achieve its objective of seeing all Vietnamese troops withdrawn from Kampuchea under international supervision.

It was also expected to insist that the Khmer Rouge, the group which killed hundreds of thousands of people during its rule of Kampuchea from 1975 to 1978, play a part in any new government.

The Soviet Union and Vietnam fear the 40,000-strong group would dominate any new administration. China will offer political asylum to former Kampuchean leader Pol Pot, who is in a Peking hospital for unspecified medical treatment, a magazine about Chinese affairs has said, AP reports from Hong Kong.

The August edition of the Chinese-language Cheng Ming magazine, seen yesterday in Hong Kong, also said that Peking authorities were not letting Pol Pot leave the country. It did not elaborate.

Under Pol Pot's Khmer Rouge regime that ruled Kampuchea from 1975-78, hundreds of thousands died in camps and execution chambers. The Government attempted to restructure the country into a primitive agrarian society.

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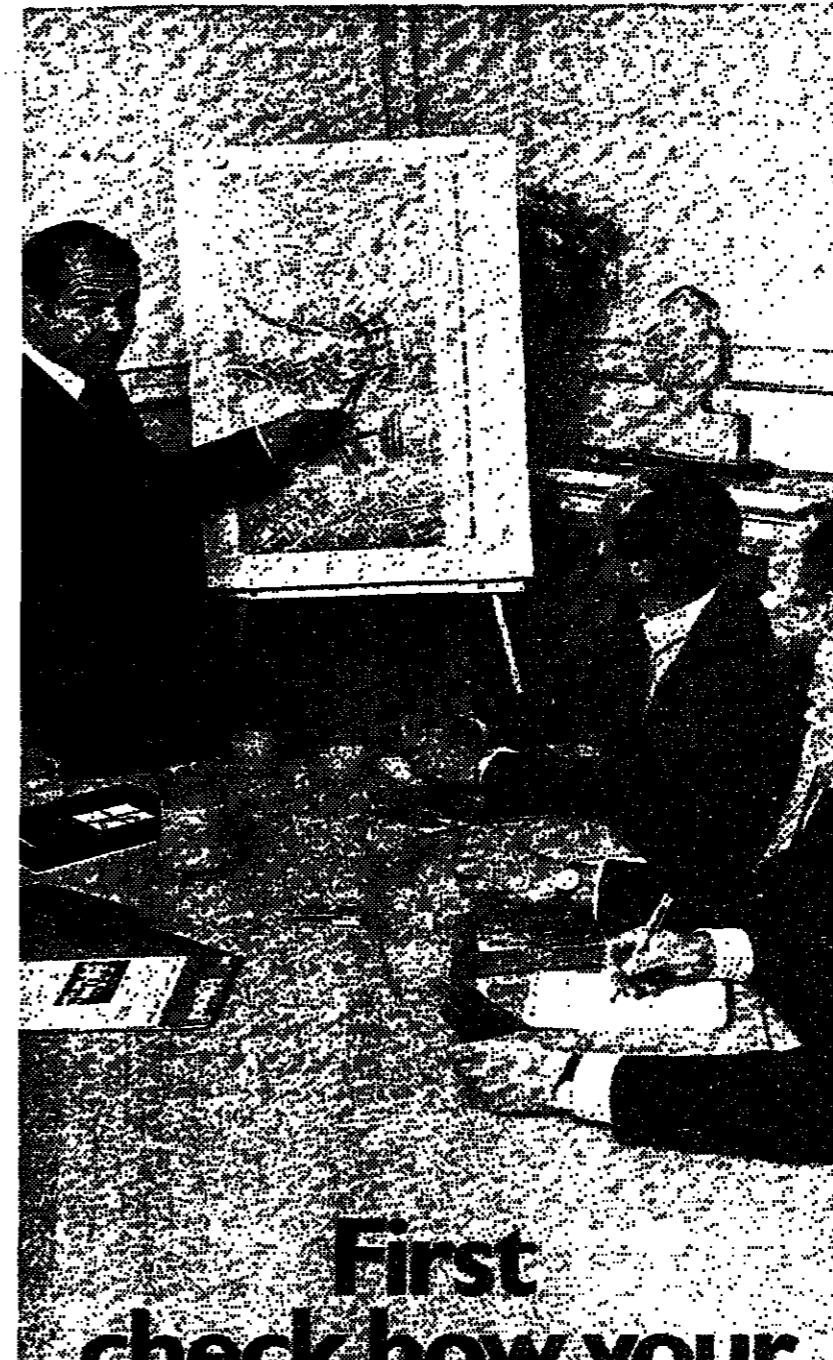
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## AMERICAN NEWS

## Congress views shift on aid for Contras

By Nancy Dunne in Washington

CONGRESS is again faced with the politically explosive issue of aid for the Contra rebels of Nicaragua, with some Senate Democrats defying their party's presidential nominee by preparing their own proposal for military aid.

Concerns have been building in Congress about the crackdown by Nicaragua's ruling Sandinistas on their political opponents and the erosion of the Nicaraguan ceasefire. On Sunday, Senator David Boren, chairman of the Senate Intelligence Committee, said that Democratic senators were writing their own plan to renew military aid to the Contras

next year.

"I see a real shift in both houses of Congress on both sides of the aisle, in the direction of thinking that we need to apply pressure once again on the Sandinista government," he said.

Senator Boren said he was acting as a surrogate for the Democratic Contra negotiating team. Senator Lloyd Bentsen, the Democratic vice-presidential nominee, who has long backed the Nicaraguan rebels. The issue is a potential embarrassment for Governor Michael Dukakis, the Democratic presidential nominee, who has taken a strong position against the rebels.

backing the Contras.

At the weekend, President Reagan called for a renewal of military aid to the Contras and insisted that the cut-off of funding to "the freedom fighters" was a dreadful mistake.

The President said he would support a package being prepared by Senator Robert Dole, the Republican leader, for \$72m in humanitarian aid and \$20m in military aid. The Democratic study group is also considering aid and proposing that \$16m in military aid, already appropriated but frozen, would be released if the Sandinistas took unprovoked action against the rebels.

Meanwhile, Mr George Shultz, the US Secretary of State, has arrived in Guatemala on the first leg of an 11-day Latin American trip. Yesterday he was to meet foreign ministers of Guatemala, Honduras, El Salvador and Costa Rica who have been unable to agree on how to move the regional peace plan forward.

Foreign ministers from El Salvador and Honduras are willing to sign a seven-page document harshly critical of Nicaragua. But Costa Rica and Guatemala will only agree to a generalised two-page statement reasserting support for peace.

Shultz: Guatemala talks



## Mexico's 'loser' holds all the political cards

David Gardner reports that the opposition has continued to grow in strength

**N**EARLY three weeks after Mr Carlos Salinas de Gortari, candidate of the 71-year-old Institutional Revolutionary Party (PRI) regime, was declared the victor of Mexico's bitterly contested presidential elections, there is still everything to play for.

Mr Cuauhtemoc Cardenas, the left-wing nationalist leader of the biggest wave of anti-regime sentiment the PRI has ever seen, claims the Government usurped its win by fixing the vote. He appears bent on creating a constitutional crisis which will prevent Mr Salinas taking office on December 1.

Mr Manuel Clouthier, presidential candidate of the right-wing National Action Party (PAN), though poles apart from the Cardenistas ideologically, is converging with it tactically through a campaign intended to make Mexico ungovernable by Mr Salinas.

Inside the ruling party, Mr Salinas and his reformist group of foreign-trained technocrats are weak. Until December he has the all-important backing of President Miguel de la Madrid, who hand-picked him for the job but, at least temporarily, the PRI has lost the initiative to the Cardenistas.

Mr Cardenas is cross-crossing the country, holding demonstrations against what the opposition regards as the regime's "imposition" of Mr Salinas' victory in the July 6 presidential and general election.

The official results, announced on July 18 after a week's delay, gave Mr Salinas 50.4 per cent (with 9.8m votes

from a 38m electorate), Mr Cardenas 31.1 per cent and Mr Clouthier 17.1 per cent. Even taken at face value these results, 20 points below the regime's lowest tally in 1982, are a crushing defeat for the ruling party.

It is probably no longer possible to determine the exact outcome of what was undoubtedly a closer contest than the official results reflect, though it is clear, after discounting vote inflation, that barely one in five Mexicans support the PRI. Even Salinas' aides admit his victory lacks credibility.

Mr Cardenas, whose main strength is his credibility, is pursuing a twin-track strategy aimed at proving, as far as is possible, concrete instances of electoral fraud and simultaneously demonstrating in the streets that Mr Salinas does not enjoy a national consensus.

The Cardenistas state that the only basis for negotiation with the regime is official recognition of the real results of July 6. In practice, however, they appear to be aiming at a menacing calendar almost made to measure for the opposition.

This involves forcing President de la Madrid to dismisse Mr Salinas from presenting himself for investiture on December 1. Such a situation is foreseen by Article 85 of the constitution, which requires Congress then to elect an interim president, who would be obliged to call new elections within 14 to 18 months.

The chances of this happening are remote. To go no further, Mr de la Madrid is not the sort of leader to submit to pressure from the streets. Yet it

is to be hoped that he is a genuinely national force.

The ruling party appears to be hiding its true, in the hope that the protests will burn out. The long interregnum between elections and investiture was originally designed to facilitate a menacing calendar almost made to measure for the opposition.

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is to be hoped that he is a genuinely national force.

The coming weeks are also clustered with emotive anniversaries around which the Cardenistas can rally: October 2, the 20th anniversary of the army massacre which ended the 1968 student rebellion, the anniversary of the 1985 earthquakes on September 19 and of the 1910 Revolution on November 20.

Interspersed with all this, a new cycle of state and municipal elections begins in Veracruz on October 2. Moreover, the Economic Solidarity Pact, Mexico's stabilisation plan, this month has to be renegotiated with a trade union bureaucracy which was the biggest casualty of the PRI's drubbing at the polls, and which appears to see wage rises as its shortest route to recovering credibility.

The party so far has made no attempt to mobilise, probably because it cannot: its traditional methods of press-ganging crowds will fill Mexico's squares with Cardenistas. It continues to slander Mr Cardenas, black him out on national television and intimidate his followers, all of which is further increasing his prestige and raising tensions.

Both President de la Madrid and Mr Salinas are reliably understood to have ordered government, party and security forces to use kid gloves with the opposition. Mr Cardenas only instructs his insistent followers to stay inside.

On August 15, the electoral tribunal appointed by the state is due to deliver its verdict on congressional elections. The new 500-seat Congress, which on the official results will give the PRI only 255-68 seats against the 240-45 of the Cardenistas and PAN, will then assemble for Mr de la Madrid's last state of the union address on September 1. After that it becomes the electoral college, which must ratify the new president by September 15.

On the eve of the elections, and last week a Mexico City stock brokerage was blown up.

By far the regime's best option appears to be to ignore the opposition but not its message, hoping that Mr Salinas can hang on to his presidency through negotiations now and a detailed and convincing programme of rapid reform on December 1.

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## White House seeks compromise on arms sale to Kuwait

By Nancy Dunne

THE Reagan Administration is discussing a \$1.5bn arms sales deal for Kuwait with members of Congress and Jewish groups, hoping that a proposed compromise and a recent loan of the Saudi Arabian arms trade to Britain will make the Kuwaiti package more acceptable.

The pro-Israel lobby has so far succeeded in blocking the sale of 40 F-18 Hornet fighters and Maverick air-to-surface missiles to Kuwait. However, according to the New York Times, the Administration, key members of Congress and representatives of American Jewish groups have hammered out the outlines of a compromise which would reduce the danger of the arms deal to Israel.

Administration officials have agreed that if Congress fails to agree to the deal, the Kuwaitis, like the Saudis, will take their business elsewhere.

Under the proposed agreement, Congress would be assured that Kuwait could not extend the range of the F-18 with aerial refuelling equipment, that the aircraft would not be based outside Kuwait and that the deal would not set a precedent for selling arms to other nations.

Kuwait would be allowed to buy 300 Maverick Gs, which are used against large targets such as warships, but no Maverick Ds, which operate against tanks. Sale of the missiles would not be allowed until the F-18s were in operation, which would take about six years.

Some independent economists, however, have expressed scepticism over the Christian Democrat administration's ability to bring the budget deficit down substantially in spite of fiscal reforms.

Guatemala has been without an IMF agreement since 1984. Its external debt is relatively small in comparison with other Latin American countries but its maturing short-term obligations, prior to renegotiations, leaves it with principal and interest payments equivalent to 42 per cent of its export earnings this year.

## US construction spending up 0.1%

Mr Buchanan, the long-serving provincial premier in Canada, has said that voters in the east coast province of Nova Scotia will go to the polls on September 6.

Indications suggest that it will be a hard-fought contest.

On economic policy, Mr Salinas' side foresees measures to reduce payments by as much as \$8bn a year on the \$103bn foreign debt, through negotiation but unilaterally if need be.

More concessions to labour are anticipated, followed by phased inflation and rebuilding of wages, while disflation is consolidated at a gentler pace.

On political reform, Salinas'

advisers and sympathetic analysts agree the young ex-prime minister will go to the polls on September 6.

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On political reform, Salinas'

Until very recently, only those in the upper echelons of the social register ever inherited anything of any real worth. As the heirs of "well-to-do" families they knew what was coming to them, just as they knew what was expected of them.

This wealthy and worldly minority (perhaps 10% of the population) is now about to be superseded by a new, larger and more volatile band of inheritors: today's middle-aged, middle classes.

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In fact, estimates predict that by 1997, parents passing away will pass on a staggering £24 billion a year. (240% up on current levels.)

Undeniably, the impact of this quiet, yet colossal transfer of wealth will be immense. It will affect



OVER THE NEXT 10 YEARS, MILLIONS OF PEOPLE WILL BE CONFRONTED WITH A UNIQUE PROBLEM.

companies big and small, old and new, progressive and old-fashioned alike. It will doubtless affect you and your company. After all, millions of dutiful sons and daughters will be presented with dauntingly large legacies.

But will they spend, spend, spend? Or will they use their vast discretionary wealth with discretion?

Will they, as some pundits predict, fritter their money away on the likes of fritto misto di pesce and moules à la crème; German fitted kitchens; Milanese designer furniture; winter holidays in St Lucia and summer jaunts to gîtes in the Camargue?

Or will they, as rival experts would have us believe, plough their considerable capital into the City's money markets?

As it is, 1 in 5 adults now hold stocks and shares of one sort or another. 1 in 3 have taken out their own private pension plan. 1 in 10 have decided to invest in private health care. These figures could advance dramatically given sufficient nouveaux inheritors with sufficient financial perspicacity. No area of finance would remain untouched.

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A meeting of the holders of the Notes was convened on August 1, 1988 at 10:00 a.m. local time, at the office of Transamerica Commercial Finance Corporation ("TCFC"), 225 North Michigan Avenue, Main Conference Room, 21st Floor Chicago, Illinois. The purpose of the meeting was to approve an amendment to the Notes and the Fiscal and Paying Agency Agreement dated June 3, 1986 ("Agreement") entered into between TCFC and Citibank, N.A., as Fiscal and Paying Agent, permitting the transfer of the Notes and the Agreement from TCFC to BWAC One, Inc. There is no obligation to present the Notes for exchange if said amendment is approved. A quorum for the meeting was not present and the meeting was adjourned to be reconvened on August 12, 1988 at the same location at 10:00 a.m., local time. Persons entitled to vote a majority in principal amount of the Notes at the time outstanding shall constitute a quorum at the reconvened meeting.

If any holder of the Notes has any questions or desires to obtain the Information Statement prepared for the meeting setting forth further information concerning the proposed amendment and explains the procedure for voting at the meeting, please contact Mr. Ian Kellaway, Legal Counsel at Mitsubishi Finance International Limited, 1 King Street, London EC2V 8ES England, Telephone 006-0059, Telex 8954381 BISHFI 6.

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## Motorola secures Cellnet mobile network order

By Hugo Dixon

GLENFLEAS, the Petheside hotel much beloved by businessmen and golfers, is to expand in the US. It has acquired a stake in a hotel at Lake Placid, New York state, where it is to create a sporting and conference centre of a scale and standard comparable with its Scottish flagship.

Together with United States Finance & Guaranty, and Daedalus Development Corporation of Toronto, Glenfleas has bought the Lake Placid Club, a listed 1920s building which has been closed for several years. Situated in 1,100 acres of grounds, including a ski mountain and three golf courses, the hotel presently has 300 bedrooms.

The initial consideration was \$12m. After a feasibility study, considerably more than this is likely to be spent on developing the site in time for re-opening in 1990/91. The new development will be called Glenfleas Hotel, Lake Placid, and will be managed by Glenfleas Hotels, a subsidiary of Guinness.

This is the first time Glenfleas has moved overseas, although the company said yesterday it was always interested in potential developments in Europe, Japan and the US.

TRACTS for the pan-European mobile network.

This network is planned to come into operation throughout Europe from 1991. It will allow people to drive from London to Madrid using the same phone.

Mr Colin Davis, Cellnet's managing director, emphasized that the choice of Motorola would be good for UK industry, as the US company had agreed to manufacture the infrastructure in the UK.

Mr Don Burns, managing director of Motorola in the UK, said the company had already decided to double the number of employees at its plant in Stafford, Hertfordshire, to 1,000 and would probably double it again as Cellnet orders started coming through.

More than 60 per cent of the components for the infrastructure would be made in the UK, he said.

Under the contract, Motorola will supply Cellnet with a test system to make sure that the equipment for the new network works. Mr Davis said Motorola would also supply it with the first tranches of operational equipment in an order likely to be worth more than £50m.

He said Cellnet wanted to be sure that it always had the option of switching suppliers for subsequent tranches of the £600m investment programme. Both parties, however, made clear that they expected Motorola to be the favourite for future contracts.

The other telecommunications manufacturers who bid for the Cellnet contract were: Thorn Elesic of Sweden, Siemens of West Germany, Ortel of the UK, Philips Telecom of the Netherlands and Nokia of Finland.

## Imports of spirits jump 16%

By Christopher Parkes, Consumer Industries Editor

IMPORTS of liqueurs, vodka and North American whiskies rose by almost 16 per cent last year.

Sales of native gin and Scotch, on the other hand, continued their long-term decline, with sales falling by 2 per

cent, according to the Wine and Spirit Association.

Among British-made spirits, only malt whisky and vodka increased their sales, and liquor imports improved their market share by more than a full percentage point.

Imports now account for more than a quarter of all UK spirits consumption, compared with 22.6 per cent in 1983.

Overall figures show that total volume sales of spirits rose 1.3 per cent last year after falling in 1986.

## Food makers face rising demand for new products

By Christopher Parkes, Consumer Industries Editor

FOOD manufacturers are flooding the UK market with new products in response to rising demand from a population hungry for "something different".

Launches of branded foods and drinks more than doubled in the first six months of the year, increasing to 1,500 compared with 738 in the first half of 1987, according to the Leatherhead Food Research Association. The figures take no account of own-label introductions by multiple retailers.

Ranging from organic lunch packs to smoked salmon sandwiches, many of the new products were aimed specifically at relatively small groups of consumers, graded according to way of life, age and other factors.

Hence the appearance of Bleu de Brasserie, a strong lager at the new breed of women which is allegedly with us, and Hippo Tots dessert from Chambourcy targeted precisely on children aged between three and eight.

St Ivel has attempted to create a new niche market in the fragmented yellow fats business with its Lowest very-low-fat spread.

The innovations were busiest in the snacks, soft drinks, ethnic and vegetarian foods sector, and the number of offerings sold ready for cooking in

the microwave oven increased by 136 per cent.

The impending demise of the sit-down meal, which has been on the decline for some years, and the ascendancy of "grazing" or eating "on the hoof" was reflected in the 170 per cent rise in the number of snack launches to 95 - including the appearance of microwaveable fudge and popcorn.

On the back of last year's sharp increase in fizzy drink consumption - largely the result of heavy promotion by US cola makers - the number of soft drinks launched increased by 319 per cent. This marked a recovery from 1987, when introductions in this sector were a third lower than in 1986.

The surge in new product development also reflects the reaction by large mainstream manufacturers to the advances made recently by small specialists. Having watched their progress, the majors are moving into their territory.

This is especially apparent, the association says, in vegetarian dishes. The number of launches rose almost threefold in the first half of this year after a 50 per cent increase during 1987.

New products review, Leatherhead Food Research Association, Rendall Road, Leatherhead, Surrey KT22 1TZ.

## Contractors hit by road repair moratorium

By Andrew Taylor and Kevin Brown

ROAD BUILDING and maintenance companies have started to lay off workers as a result of a government moratorium on motorway and trunk road repair contracts.

The British Aggregate Construction Materials Industries, a trade federation representing contractors and road building materials suppliers, said the Transport Department had also slowed down the award of new roadbuilding contracts.

It said lay-offs had mostly occurred in northern England but were likely to spread if the moratorium continued. Tilcon, one of the companies involved, said it had laid off some of its roadsurfacing workers in Yorkshire and Lancashire.

Mr Peter Bottomley, Transport Minister, told Parliament last month that spending on road building had been going ahead faster than had been expected. A slowdown in placing orders had been necessary to keep spending on the road programme as a whole within financial provision.

Road firms expected tender prices from contractors to have been blamed for some of the overshoot during the first few months of the financial year.

The Transport Department is carrying out a review to decide which works will be allowed to go ahead during the rest of the year. Mr Bottomley has warned that this might affect the timing of major works.

Road builders fear that the motorway and capital road maintenance programme, worth about £160m for 1988/89, could be halved.

The British Roads Federation said the Transport Department appeared to have abandoned plans for resurfacing work on 40 miles of motorway and 100 miles of trunk road.

It said that local authorities were also expected to spend about £100m less in aggregate on road maintenance this year than the ceiling set by the Government - £1.164m, against a ceiling of £1.264m set in the Government's public expenditure provisions in January.

They have already been under attack by the right-wing of the Conservative Party, which argues that many students are unhappy with the political campaigning of student unions as part of its review of the relations between student unions and the National Union of Students.

The NUS has been under attack by the right-wing of the Conservative Party, which argues that many students are unhappy with the political campaigning of student unions as part of its review of the relations between student unions and the National Union of Students.

The Department of Education and Science has now sent a lengthy questionnaire to 70 universities, polytechnics and other colleges. It has asked the vice-chancellors or principals to complete the questionnaire by the end of October with the help of student unions.

Much of the questionnaire concentrates on the spending

## Consumer boom is about to fade, says forecasting group

By Ralph Atkins, Economics Staff

BRITAIN'S long-running consumer spending boom will have faded by the end of the year, according to latest forecasts by Staniland Hall, the business forecasting group.

Consumer spending will grow by just 1.4 per cent in real terms in 1988, compared with 4.7 per cent in 1986, the report predicts.

It warns: "We do not expect boom conditions to return during the next five years."

Any slowdown would follow three years of exceptional growth in the consumer sector. Spending increased by 5.8 per cent in 1987 and 6.0 per cent in 1988 at constant prices.

The report says the tax cuts in the Budget will sustain strong spending growth during the summer. However, by autumn the effects of a deterioration in the general economic situation could become apparent - particularly higher interest rates and rising inflation.

For the five years to 1993, Staniland Hall forecasts a real annual growth rate of consumer spending of about 1 per cent or below.

The latest index of consumer confidence included in the report shows a rise in the three months April to June. This follows a dip in confidence in the previous six months.

However, the index, which is based on a Gallup survey of 1,000 households, probably does not take fully into account the impact of recent rises in mortgage rates.

Responses to individual questions also suggest a change in attitudes. Worries about inflation have increased, while there is greater confidence about the general economic situation and prospects for unemployment.

Forty-seven per cent of the respondents said they felt the economic situation had improved in the past 12 months, compared with 48 per cent in the first three months of the year. A higher proportion of respondents expected a drop in unemployment than at any time since the survey

began in 1974.

Looking at the composition of spending, the report predicts that car sales will decline in the autumn and in 1989. Spending on white goods, such as cookers, and brown goods like audio equipment, is expected to continue to grow in real terms but at a slower rate than in recent years.

Interest rates could rise above 11 per cent in the next two months before falling by the end of the year, says National Westminster Bank in a report published today.

Mr David Kinn, the Bank's chief economist, forecasts that base rates will peak at about 11 to 11 1/2 per cent, compared with the present 10 1/2 per cent.

He says that if the rate of growth in bank and building society lending does not slow down, a big rise in the cost of borrowing will be needed.

However, consumers are expected to reduce spending growth and save a higher proportion of their income, making such action unnecessary. Base rates are forecast to fall to 9 1/2 per cent by the end of this year and to remain at that level throughout 1989.

Natwest predicts that retail price inflation will peak at just above 6 per cent at the beginning of next year, partly reflecting recent increases in mortgage rates.

British's current account deficit is expected to total £3.5 billion this year and £3.6 billion in 1989. Overall economic growth of 3.5 per cent and 3.8 per cent are forecast for this year and next respectively.

The pound is expected to remain resilient in the near future, sustained by higher interest rates. Later this year and in 1989 the large current account deficit and rising inflation mean sterling will ease against the D-Mark and the yen.

Consumer spending forecast, Staniland Hall Associates, P.O. Box 642, Alderbury House, Upton Park, Slough, SL1 5LJ. £10 single issue £3.50 a year.

## Government starts review of student unions

By David Thomas, Education Correspondent

THE GOVERNMENT is seeking extensive information on the spending patterns, internal procedures and political activities of student unions as part of its review of the relations between student unions and the National Union of Students.

The NUS said yesterday that many of its services, such as student advice, were not available elsewhere, while others, such as purchasing for student union bars, were more cost-effective because they were organised centrally.

Another large section of the questionnaire concentrates on the internal voting arrangements for student unions, suggesting that the Government might be considering intervening in student union elections as it has in trade union elections.

The NUS, which said it would advise student unions to respond to the questions, attacked the questionnaire for ignoring large areas of student union activity. Ms Maeve Sherlock, NUS president, said:

"This survey is selective, unnecessary and ill-informed and will fail to contribute to any debate on the rights of students to representation at a local or national level."

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would advise student unions to respond to the questions, attacked the questionnaire for ignoring large areas of student union activity. Ms Maeve Sherlock, NUS president, said:

"This survey is selective, unnecessary and ill-informed and will fail to contribute to any debate on the rights of students to representation at a local or national level."

## UK NEWS

Car group poised to achieve steady growth over next 10 years, says report

## Rover Group was 'exceptional value' for BAe

By Kevin Done, Motor Industry Correspondent

**ROVER GROUP**, the UK state-owned car maker which is shortly to be taken over by British Aerospace, is set to achieve a steady growth in profits throughout the next decade according to a major study by the Motor Industry Research Unit of the University of East Anglia.

The report by MIRU, one of the leading UK academic research centres into the motor industry, claims that Rover Group represents "exceptional value" and has been bought "at a very favourable price".

The report is based on a detailed analysis of the restructuring already carried out at Rover Group, previously British Leyland, and on its assumed future product plans.

It forecasts that Rover Group is about to move from a decade of chronic loss-making into a decade of sustained improvement in profitability.

Net profits could rise from £25m in 1988 to more than £200m in 1991 and around £400m in 1997, it says. BAe was buying "a potentially profitable asset", which would achieve "substantial net profits".

MIRU forecasts that Rover Group market share will stabilise in the UK at the present level of around 15 per cent, bringing to an end the heavy fall from the more than 40 per cent share commanded by Brit-

ish Leyland in 1988.

If it will achieve sales growth in the rest of Europe, the US and other overseas markets, with group vehicle production, including Land Rover, rising unspectacularly from the early 1990s.

Vehicle output of some 500,000 units in 1988 could fall slightly next year before rising to 540,000 in 1992 and more than 600,000 in the second half of the 1990s.

Capital expenditure of £250m-300m a year will be needed for most of the next decade as Austin Rover concentrates the production of small and medium cars at Longbridge, Birmingham and the assembly of executive cars at Cowley, North Oxford.

Rover's capital investment needs are "very substantial" because so little has been invested in the past, it says.

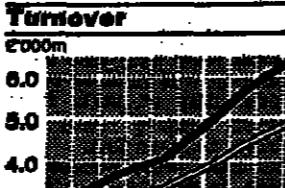
The MIRU report expects the Rover Group workforce to fall from around 41,000 this year to a level of some 30,000 in 1992, while productivity rises steadily to more than 18 cars per employee by 1996/97 from 12 cars per employee at present and only seven in 1985/86.

On the car side MIRU expects Rover to continue its product development collaboration with Honda of Japan. "It is likely that Rover will have some of its own products topped up with Honda joint ventures," it says.

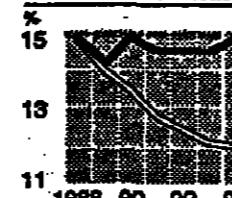
### Rover's Future



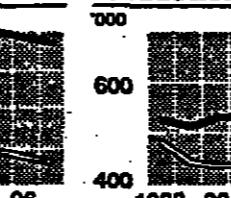
Central scenario Disaster scenario



### UK Market Share



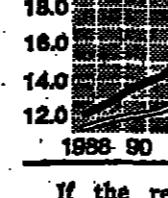
### Production



Source: Motor Industry Research Unit

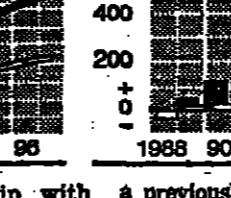
### Productivity

Cars/Person



### Net Profits

£m



set with an image target of BMW for the overseas markets, while supplying a complete range of vehicles in the UK domestic market."

MIRU suggests that European sales excluding the UK could rise by some 35 per cent over the 10 years 1987-97 from 110,000 units to around 140,000 units helped by the introduction from 1993 onwards of the R8/R9 and Rover 800 plus derivatives.

It is also optimistic about Rover Group's long-term prospects in the US, despite its sales setback with the top of the range Sterling this year, and suggests that US sales should exceed the 1987 level from 1991, increasing to 32,000 units in 1997. Range Rover US sales could almost triple to around 9,000 by the late 1990s.

Other MIRU scenarios look at the future of Rover Group without a replacement Metro in the late 1990s, without any relationship with Honda beyond 1992, with slower export sales growth, and finally, in the so-called disaster scenario, at a UK market share below 12 per cent.

Rover's Profile, Progress and Prospects, Motor Industry Research Unit, 3 Don Street, Norwich, Norfolk NR2 1DE. Price £20 or \$25 or DM 400 or Yen 35,000.

## Life insurers dismiss doctors' criticism over AIDS testing

By NICK BUNKER

A ROW over AIDS tests between doctors and the insurance industry showed signs of intensifying yesterday as the Association of British Insurers flatly dismissed criticisms of its procedures made by the British Medical Association.

The ABI - which represents about 425 insurers - said it was "surprised" that the BMA had not approached the industry before making a statement warning doctors against sending AIDS test results direct to life assurance companies.

The BMA said over the weekend that potential sufferers were in danger of learning that they had been exposed to the AIDS virus from letters from a company rather than from their physician. This could have damaging effects if he or she did not receive proper counselling, according to the BMA.

If a test proves positive, the Chief Medical Officer will inform the doctor or clinic previously nominated by the applicant so that post-test counselling can be initiated," he added.

Mr Brimblecombe conceded, however, that some people may have first learned of their exposure to AIDS in a letter from an insurer. "We can't be 100 per cent sure it hasn't happened," he said. "It may have happened in an isolated case though it should not happen if an insurance company follows our guidelines."

## Funds shortage kills money market settlements system

By David Lissenes, Banking Editor

An initiative to create an electronic clearing and settlement system for London's money markets collapsed yesterday because of a reluctance by banks to finance it.

The setback is an embarrassment for the City of London. It means that the markets, which handle billions of pounds worth of bills and money instruments every day, will continue to be settled by shuffling paper between dealers at a time when other financial centres have gone over to modern methods.

Mr David McWilliam, chief executive of LondonClear, the company set up to create and run the system, said last night: "This is a terribly disappointing response. It is very difficult to understand because nearly everyone believes in the strategic need for this initiative."

LondonClear was launched last year with the backing of 36 banks, including the Bank of England. By this summer it had prepared detailed plans for its systems and operations, and had begun to commission equipment.

But it failed to win the backing of enough banks to ensure sufficient funding, and LondonClear's board was forced to postpone the suspension of operations yesterday.

The project was based on a projected membership of 70 banks and other users of the money markets, such as building

and finance companies.

MUCH STRICKER curbs to prevent further pollution damage to the ozone layer are proposed in a report published today by the House of Lords committee on the European Communities.

The committee is demanding far tougher reductions in the use of chlorofluorocarbons (CFCs) than those envisaged by Britain and other EC countries. These substances are used in aerosols and as refrigerants and solvent cleaners, and are believed to damage the ozone layer.

The committee also makes public a strong warning to be contained in the forthcoming report of the Stratospheric Ozone Review Group, a body of scientists set up by the Department of the Environment and the Meteorological Office to give independent advice on the threat to the ozone layer.

The group warns that "unless emissions are reduced very much further, as a matter of urgency, it is likely that more severe depletion of stratospheric ozone will occur."

The ozone layer protects the

## Colleges export courses

By Ian Hamilton Fazey, Northern Correspondent

AN INNOVATIVE consortium of seven universities and five polytechnics has won a £1m contract from the Malaysian Government to provide undergraduate courses for 2,800 Malaysian students over the next three years.

The 12 institutions will prepare five-year syllabuses for the 11 Malaysian students who pass will then take up places in Britain. The plan has the twin merits of cutting the time students spend in the UK and increasing their chances

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"The group is investing heavily in services and technology for the 1990s and beyond. Capital spending group-wide was £152.6 million including some £29 million on computers and £56 million on vehicles."

## EFFICIENCY?

"The postal business continues to reduce real unit costs, with a saving in the year of £81 million. Letters productivity improved by 2.8% on last year's highest-ever level."

## PRICES?

"The Post Office can be proud of its record on prices. The basic second class stamp is still only a halfpenny more than six years ago, and first class letter prices have been unchanged since October 1986."

The above statements are taken from Sir Bryan Nicholson's first annual report as Chairman of the Post Office. For your copy of the Post Office annual report and accounts 1987-88, write to: Report 88, Freepost, London SW1X 1EE.



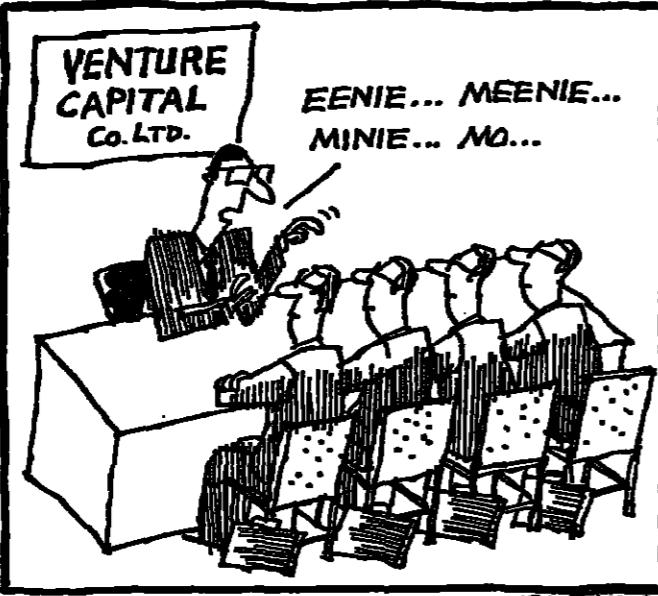
In business to serve you.

## MANAGEMENT: Small Business

## Picking the winners

## A remarkably inexact science

Start-up appraisal techniques still fall short, reports Charles Batchelor



THESE people who complain that Britain lacks the role models of successful entrepreneurs which are so common in the US will get little comfort from *Secrets of Success: What You Can Learn From Britain's Entrepreneurs*, Clive Rassam's study of 35 successful businessmen and women.

The portrait that emerges is of hardworking, unimposing characters who shun publicity and, unlike their Victorian and American counterparts, have no interest in becoming patrons of the arts, education or architecture.

"They are rarely civic figures and have little time for art and politics," says Rassam.

The typical entrepreneur has a "practical understanding of the social and political framework in which he operates: a framework in which wealth was on the pools or inherited and is still regarded

more favourably than the fruits of hard work, ingenuity and marketing aplomb."

Most of Rassam's businesspeople have been chosen from the ranks of those who have taken their companies public, usually through the Unlisted Securities Market, in the past 10 years.

He takes in some of the better known names such as Anna Roddick of Body Shop International, Bob Payton of the My Kinda Town restaurant group and Sir Peter Osborne of Antoni's Little of the Osborne & Little newspaper and fabrics business. His includes less well known figures such as Roger Broom, founder of Camdover Investments, the management buy-out group, and Foulard Norman, who set up Bluebird Toys.

Finding a common thread in the backgrounds and personali-

ties of these entrepreneurs is not easy and Rassam cannot avoid the occasional lapse into oversimplification.

But by and large his subjects do not conform: many left large organisations in frustration and a little resentfully; and they do not adhere to conventional management methods, what they also have in common was holding early responsibility at their first employer, relative youth and an ability to learn fast.

Why they were successful remains in the final analysis a mystery, Rassam advances several quite mundane ideas of his own, such as their choice of able and complementary partners and their canny beginnings. More of the flavour of their success comes through from the lengthy individual profiles.

\* *Sidekick & Jackson, 266 pages, £15.*

Langston had to swallow a number of rejections before finally winning venture capital backing from the Development Capital Group; the rest of the financing then fell into place.

The contrast between Blue Ridge Care's current success and the difficulties it had getting off the ground are striking. Could no one have predicted the company's spectacular growth and taken much of the hassle out of getting started?

"If you could say ahead of time who would succeed, you would only make one telephone call and knock on one door," says Langston. "Likewise, if the financiers could conjure up the perfect investment they would save them selves a lot of toil."

For all the effort that governments, bankers, venture capitalists and the small business community put into it, picking the winners remains a remarkably inexact science.

Venture capitalists skim the pool of small business talent for suitable projects to back – often rejecting 49 out of every 50 propositions put to them – but they still reckon on finding only one or two high flyers in a portfolio of 100 with a similar number of total flops and five or six worthy but unexciting investments.

The present techniques that are used for picking the winners involve a combination of objective analysis and subjective judgment. The objectivity comes in assessing the financial ratios of the business; the judgment in weighing up the product, the market and the individual.

With the new venture without a track record, the individual and his team, if he has one, are by common consent the crucial factor. "We look at the people first and then at the numbers," says Richard Kemp, a director of Brown Shipley.

What Kemp wants from a businessman is "commitment, a track record and the ability to explain his business idea. He has to know the product, the market and the competition."

Deciding who to back "is all about people," says David Thorp, director responsible for start-ups at 3i, the venture capital group. "Relevant experience is the key," he adds. "The person involved must have had profit accountability and, if it is a team of managers, they must have shaken down together somewhere before."

Yet try as they might, the venture capitalists, the bankers and other backers of small business still manage to get it wrong far more often than they would like. In a soon-to-be published study of small business,

Paul Foley, a researcher at Sheffield University, lists luck alongside more formal criteria as a factor in business success.

Is it likely that a reliable predictive system could be developed, offering, for example, banks the possibility of reducing their failure rates and the Government the facility to channel more resources towards companies deemed most likely to grow?

David Storey, director of research at Warwick University's Small Business Centre, has completed several studies of small company performance in recent years and last year launched a scoring system which, he claimed, could predict the likelihood of a company surviving with a 75 per cent degree of accuracy. The system involved combining several of the traditional financial ratios and a number of other indicators – the exact combination is a secret – to forecast future performance.

Attempts to persuade one of the clearing banks to take up the system failed, however, because the banks already had their own methods of performance measurement. Despite the accuracy claimed for the system, Storey concedes it is an addition to rather than a

substitute for the judgment of the bank manager or the loan executive.

A recent study by Storey, entitled Fast Growth Business in Northern England\*, found that the more successful firms were characterised by the level of ambition of their founders.

The fast growers emphasised profitability, market share and sales while slower growth business owners stressed job satisfaction and life-style.

The most successful companies were managed by people with marketing skills who were more aware of their own strengths and weaknesses and the activities of their competitors than their less successful counterparts. The successes were more aware of the need to keep updating their product range or services and were also more likely to be exporting.

But more striking than the differences between the high flyers and the laggards were the similarities. The founders of both types of company were predominantly male, aged between 35 and 45, had a level of Ordinary or Higher National Diplomas rather than a degree and had previously worked as a manager in a small or medium-sized firm in the same sector.

But even for those organisa-

"The winners look very similar to the losers," confirms Bert Nicholson, industrial development director of the Central Regional Council in Scotland. "The same factors can produce success or failure. The bulk of companies in the middle will probably be OK."

As ever greater problem for the investor trying to pick the winners is the likelihood of even the most successful firm running into difficulties along the way. "Even if you get the first stage right a company will often have a knife-edge experience 18 months out when the initial capital has been used up and the credibility of the management team is questioned," says 3i's David Thorp.

The best that can be hoped for, in the view of many people who have looked at this question, is to eliminate the losers.

For some of the organisations involved in backing and advising small business, particularly those with social as well as commercial aims, it is often enough to find the survivors.

"We are looking to turn marginal projects into ones which are backable," says Roger Thackery, chief executive of BSC (Industry).

But even for those organisa-

tions, such as the enterprise agencies which deal with the more modest small business proposals, finding the high-flyers is becoming more important. Faced with cuts in Government spending and demands from their private sector backers for tangible results, the agencies are keen to prove they can spot winners.

Government programmes aimed at supporting small business have started to shift to helping the established company rather than the start-up. The established company will not only provide a faster payback in terms of jobs, it removes much of the guesswork involved in assessing start-up businesses.

For, however much the investors refine their techniques, backing small business remains a risky matter. "The conventional mind is appalled that hundreds of thousands of companies are set up and go bust each year," says Graham Bannock, a consultant specialising in small business issues.

"But it seems to be necessary because you can't predict success."

\*Available from Price Waterhouse, 35 Mosley Street, Newcastle upon Tyne, NE39 1PL. Tel 091 232 8453

expense item suddenly rises sharply.

There may be perfectly good explanations for all these events; the freedom might be exercised. Once an inspector comes across a set of accounts which appear suspicious it will be difficult to convince him they really do represent a true and complete statement of a business's activities.

"Once an inspector has begun a critical examination he will be like the proverbial dog with a bone," warns Small Business Tax and Finance, a monthly newsletter for accountants and financial advisers.

Often the accountant and his accountant might argue that if the inspector wanted to know why the change had occurred or why the business did not conform to accepted norms he could ask. But by then the business's papers will be on the pile marked "accounts for critical examination" and months of discussions and worry might follow.

The newsletter advises accountants to discuss any apparently suspicious features with their clients but businesspeople should be aware of the possible pitfalls too.

\* From *Get & Co (Publishers) Ltd, 7 Swallow Place, London W1R 8AB. Annual subscription £55.*

## Tax

## Right first time

Charles Batchelor on presenting accounts

AVOIDING trouble with the taxman can be as much a question of how a business presents its accounts as of what they contain. Once an inspector comes across a set of accounts which appear suspicious it will be difficult to convince him they really do represent a true and complete statement of a business's activities.

"Once an inspector has begun a critical examination he will be like the proverbial dog with a bone," warns Small Business Tax and Finance, a monthly newsletter for accountants and financial advisers.

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\* From *Get & Co (Publishers) Ltd, 7 Swallow Place, London W1R 8AB. Annual subscription £55.*

## In brief

■ **VENTURE CAPITAL** has been in short supply in many regions outside the South-East but now the numbers of local funds are starting to grow. Somerset County Council Pension Fund has launched a £2m enterprise fund to provide start-up, expansion and buy-out finance.

The new fund, to be managed by MIM Development Capital, part of MIM Britannia, expects to invest sums of between £100,000 and £250,000.

■ **LARGE companies in Britain** have been reluctant to forge informal links with smaller businesses to share technology and expertise though corporate venturing is well-established in the US. Philips Electronics, part of MIM Britannia, hopes it can broaden such contacts through an operation agreement with two British venture capital companies, Oakland Capital Management and Baronsmead Associates.

Philips wants links with smaller firms developing or marketing products and technologies in the defence, medical, communications and other fields.

■ **A STUDY group to examine the training needs of small businesses has been set up by the CBI.**

It will look at the different training needs a company faces as it grows; at whether individuals get the training they need; and investigate

the cost of training courses, the availability of government grants and the amount small firms are prepared to pay.

■ **LARGE companies in Britain** have been reluctant to forge informal links with smaller businesses to share technology and expertise though corporate venturing is well-established in the US.

Philips Electronics, part of the Dutch electrical group, hopes it can broaden such contacts through an operation agreement with two British venture capital companies, Oakland Capital Management and Baronsmead Associates.

Philips wants links with smaller firms developing or marketing products and technologies in the defence, medical, communications and other fields.

■ **PHILIPS ELECTRONICS**, Tel 01-436 4044; **RICHARD CARVER**, Oakland Tel 0488 835555; or **ANN YELLOWSIDE**, Baronsmead Tel 01 638 1700.

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## TECHNOLOGY

## When lightness pays

"LET'S see what it can do," says the aircraft designer, throwing the precious product to the floor and stamping on it. But the crushed plastic springs back into shape uncracked.

Harry Pentney tells the story with relish, for it illustrates everything he is claiming about his reinforced plastic tubes. His market is aerospace because, as he puts it, a pound saved on the weight of a military aircraft is worth £500.

He is one of four former Raychem executives who two years ago formed a high-technology company in the aerospace business. Called ShrineMark and based in the Cotswolds, the company's technology base - in knowledge of how to make small-bore, uncrushable tubes. The tubes are made of thermoplastic materials, reinforced with braided fibres of carbon, Kevlar or glass. The process combines time-honoured textile practice with polymer science.

ShrineMark produces long tubes, round and elliptical in section, of the kind that most aircraft designers. The tubes can be squashed flat to squeeze into awkward recesses but once in place they will spring back into shape.

Pentney says an example of their robustness is that they can resist sloped Coca Cola, a corrosive which can wreak havoc with aluminium fittings in aircraft galleys. But the big selling point is lightness.

"The company pitched initially for aircraft cooling ducts,

of the kind used to ventilate the cabin and to pipe cooling air to electronic systems. But soon we were invited to tender for fuel pipes, a bigger challenge because of the strict safety standards.

In the EH 101 helicopter, under development for the Defence Ministry, there is a potential 50 metres of air and fuel ducting for which it may be invited to tender. Other challenges include uncorrodible telescopic arms to suspend submarine sensors for the West End by telephone.

"In the 1980s, almost every major US venue has been computerised," says Fred Rosen, chairman of Ticketmaster, of California, the leading US supplier of computerised box office systems. Rosen estimates that \$1bn (£550m) of tickets will be sold through computer systems in the US this year.

Now, after a long wait, the European market is beginning to move, according to Karl Sydow, director of First Call, a subsidiary of London-based company Space-Time Systems which claims to have supplied 70 per cent of the UK's computerised theatre ticketing systems.

Pentney has higher hopes of ShrineMark's DTV's small firm merit award for science and technology, aimed at projects that would be too risky for most aircraft designers. The tubes can be squashed flat to squeeze into awkward recesses but once in place they will spring back into shape.

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"Companies like the Royal Shakespeare Company and Covent Garden

David Fishlock

He Royal Opera House in London's Covent Garden is becoming more modern. Not that the programme is radically changing. Don Giovanni is playing this season; rather, new technology is appearing in the box office. The innovation is part of an international trend. From Madison Square Gardens in New York to Sydney Opera House in Australia, computer booking systems have been installed.

The UK theatre industry believes computers will improve marketing techniques as well as making it easier to purchase tickets. Thanks to the new systems, customers on the Continent can book tickets for the West End by telephone.

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"Companies like the Royal Shakespeare Company and Covent Garden

## A contemporary role for the box office

Paul Abrahams finds that computers have become an important marketing tool at arts venues

are not interested in one-off sales," says Sydow. "They want to sell series of performances and subscription schemes. With a database of membership addresses, we can target individuals who attend particular types of performances, rather than wasting money on national advertising."

Another attraction for seats can be booked much further ahead. For example, the system has produced a dramatic improvement for the Concertgebouw in Amsterdam, which previously was only able to sell tickets for two weeks in advance because the booking office lawyers could hold no more ticket books.

Theatre managers have found that the computers also help to increase sales. Jules Boardman, managing director of Ticketmaster, a majority-owned subsidiary of Associated Newspapers, points out that computer-based systems are much more effective at allocating seats.

Simon Girdler, one of the supervisors at the Royal Opera House in Covent Garden, says that telephone sales, the postal department and the box office are now linked through the Space-Time system.

Previously, when the telephone sales department ran out of tickets, somebody would have to run down

stairs to see if any tickets were left in the other departments.

The box office can also react more quickly to demand. "When we have somebody like Plácido Domingo singing, we receive hundreds of thousands of applications. Processing them by hand took days," says Girdler.

Sales are automatically fed into the Royal Opera House's accounting system. "Reconciling the accounts with the ticket stubs used to be very difficult. Everything had to be balanced and if a single stub was lost it could be minutes to make sure if all totalled up."

Among the other benefits for customers is the ability to book seats in the theatre for another, including being able to see seating plans on screen.

There are also links between theatres and independent bureaux. In the UK, some theatres use terminals connected to the two main bureaux, Ticketmaster and First Call.

Ticketmaster provides a service called ViewTicket which links up with travel agents, including about 200 branches of W. H. Smith Travel. This makes it possible to access the plan of theatres and concert halls elsewhere in the UK when booking tickets.

One of the main advantages of the bureaux is cost. The Digital Equipment Vax computers and other equipment



Plácido Domingo: computers help cope with the rush to see him perform

for stand alone systems can cost from \$40,000 to \$1m, depending on the number of terminals and the amount of power required.

Even the personal computer-based systems, supplied by Rita, a company jointly owned by the Royal Shakespeare Company and British Telecom, can cost \$30,000 for six workstations.

Computerised box office systems are also being used in the UK cinema industry. Jim Whittaker, managing director of Odeon Cinemas, a subsidiary of the Rank Organisation, says that each of its cinemas will have computers by the end of the year. It has installed a PC-based system using Israeli software called Cats (Computerised Automatic Ticket Sales).

Britain has the highest audiences per cinema in Europe; audiences have increased by 39 per cent in the last four years. Cinema chains hope that advance booking through computers will reduce both queuing and ticket touting (or "scalping" as it is known in the US).

AMC, the Kansas-based cinema

chain which has four multiplex cinemas in the UK, has also been investing in computer systems, though the main motivation has been on marketing. Millard Ochs, UK director of operations, says: "We can record the age-groups going to cinemas, allowing us to target certain types of films. What's more, we can see which films are doing well on a day-by-day basis."

However, not all managers are convinced of the immediate benefits of computerisation. David Marshall, deputy box office controller at Stoll Moss Theatres, which runs a third of West End theatres, has been looking at automated box office systems for the last two years.

"West End ticketing is so complex that the current systems can't cope or tend to be too slow," says Marshall. "We also think their security and reliability are questionable."

The technology is moving forward so quickly, the risk is that we invest in a less than perfect set-up and then end up kicking ourselves when the definitive system arrives."

## A sizeable step for the flat TV

THE SIZE of flat screen colour televisions, which has been hovering at three to four inches for the displays, has taken a notable step upwards. Sharp of Osaka, in Japan, has just revealed the development of a 14-inch unit.

Sharp will say nothing about the price at which it will be sold, but it is likely to be considerably more than a conventional 14-inch colour tube.

The television will go into mass production in the summer of next year. So by the autumn it can be assumed that the first "hang-on-the-wall" sets will appear on the Japanese market.

The display is only 27mm thick (just over an inch) and can produce pictures with more than 300,000 pixels (individual picture elements). This is roughly the definition produced by domestic video cameras, but less than European broadcast television standards (roughly 0.5m pixels).

Thin film technology is used in this new liquid crystal unit, with pixel control transistors laid down over the whole screen area. The technology simplifies the control of individual pixels from addressing units on the edges of the screen.

## WORTH WATCHING

Edited by Geoffrey Charlish

design, a special steel and careful lubrication, Timken has produced a bearing with a single row of rollers that will stand up to the rigours of a modern military gat.

Although this is a somewhat specialised area of bearing application, Timken believes other machine designers may be interested in the development.

## Gear changes without footwork

AN AUTOMATED manual gearbox for road vehicles is being developed by Automotive Products, of the UK, as a lower-cost alternative to full automatic transmission. AP is working with an undisclosed European vehicle maker and full production is expected in 1991.

The automatic clutch and throttle system, ACTS, replaces the clutch pedal with electronically controlled linkages to a normal clutch and engine. As the driver moves the gear lever, a microprocessor controls the disengagement and re-engagement of a standard clutch, synchronising engine speed to suit the gear selected and eliminating the need for any movement of the accelerator pedal.

## Competitiveness by the book

A NEW book, entitled Competitive Manufacturing, deals with the need for companies to re-examine their manufacturing strategy in the light of modern technology and market conditions.

It avoids the normal text book attitudes and suggests that the reader, or more probably a company manufacturing team, go through a three-stage routine. It includes worksheets that have to be filled in before proceeding.

After stage one, the team should be aware of its present market position for the company's products. Stage two can be thorough assessment of the manufacturing operations, while stage three is about developing a new strategy.

Published by IFS. Publications of Bedford for the UK Department of Trade and Industry, the 77-page, A4-sized book costs £14.95.

## Vitality

## MANUFACTURERS HANOVER

## "Our plan is on track"

## Shareholders' equity up \$776 million

Manufacturers Hanover Corporation reported earnings of \$403.1 million for the second quarter, or \$7.93 per common share, and major progress toward its goal of restoring common equity to four percent of assets. It also reported a \$250 million reduction in nonperforming assets during the quarter and lower operating expenses.

Highlights for the second quarter include:

An increase in common shareholders' equity to 3.60 percent of total assets, up from 2.36 percent at June 30 last year. The addition of \$776.3 million in common equity over the past twelve months brings total common shareholders' equity to \$2.52 billion, up 45 percent from \$1.74 billion a year ago. At June 30, primary capital stood at 8.56 percent of assets and total capital was \$9.7 billion, or 13.40 percent of total assets.

An increase in common shareholders' equity at Manufacturers Hanover Trust Company, the Corporation's flag-

ship bank, to 4.06 percent of assets, up from 2.80 percent a year ago. The Trust Company's primary capital at June 30 stood at 8.59 percent of assets.

Net income of \$403.1 million, or \$7.93 per common share. These results include a gain of \$291.3 million (including tax benefits) from the sale of the Corporation's consumer finance subsidiary, Manufacturers Hanover Consumer Services, Inc., as part of its equity replenishment plan. For the first six months, net income was \$543.4 million, or \$10.52 per common share.

A \$250 million reduction in nonperforming assets in the past three months and a \$521 million reduction in the past year. Nonperforming loans have been down for four consecutive quarters.

Earnings of \$31.8 million at The CIT Group, more than double the \$13.9 million reported in the second quarter a year ago. For the first six months, earnings at CIT were \$62.0 million, up 61.8 percent from \$38.3 million last year.

Chairman and Chief Executive Officer John F. McGillicuddy said,

"The addition of nearly \$800 million in common equity reflects success in our plan to largely restore common equity by the end of 1988 to four percent of assets—approximately the same level prior to last year's reserving action. Our overall results demonstrate that the key fundamentals of our financial plan—managing our business for higher returns, lower expenses and improving credit quality—are on track with expectations.

"Because our capital-raising actions since last June focused on common equity, they are consistent with the new regulatory requirements for risk-adjusted capital. We are confident that Manufacturers Hanover will be well within the requirements as they are phased in."

Mr. McGillicuddy added, "The results at CIT begin to underscore the potential of this organization. In addition to the efficiencies effected through the restructuring of CIT, charge-offs and operating expenses are substantially below last year's levels."

## New bearing for opposing thrusts

FOR applications such as jet engines, where the main shaft may be subjected to forward or backward loads along its length, the Timken Company in the US has developed a tapered roller bearing that can take these axial thrusts in either direction.

Tapered roller bearings are used where shafts have to take end thrusts while maintaining easy rotation. But if these thrusts can arise in either direction then, to date, two opposing bearings have had to be used.

With a combination of

CONTACTS: Sharp, 3000, 8701, 2228; GTE Laboratories, US, 619-459-2228; Timken: British Timken is on 0804 52811; Automotive Products: UK, 0522 27000; IFS Publications: UK, 0234 633606.

## ARTS

# The dealer who collected a winning hand

William Packer reviews the first exhibition of the full collection of Heinz Berggruen

**H**einrich Berggruen was born in Berlin in 1906. The first art he ever saw was medieval art, and in which he studied in France, spending two years at the universities of Grenoble and Toulouse, before returning to Berlin in 1924 still uncommitted to a career.

In 1927 he obtained a scholarship to the University of California, again to study the visual arts, and he stayed on for a while as a critic and then a museum curator, becoming an American citizen. He served in the American army during the Second World War, but then returned to France, where at last he found his vocation and has remained ever since.

In 1949 he set up in Paris as a dealer in modern art, and graphic art in particular, in which field he soon



Les Poseuses by Seurat (the second version of 1888)

became more than just a dealer, however distinguished. He has also proved to be a great collector. (Indeed, Berggruen's life as a collector was covered in the *Weekend FT* on Saturday) though his collection is neither extensive in itself nor widely known. Certainly it has never been shown in full, the current exhibition at the Musée d'art et d'histoire in Geneva (under the auspices of the newly-formed Fondation Geneva) until October 30; daily except Mondays), one of the major events of the art year.

The dealer's and the collector's gifts do not necessarily coincide. Indeed, they are often contradictory, for how could the true dealer not make his coup, and how could the true collector

ever bear to lose his prize? The trick, in Berggruen's case, would seem to be the strictest separation of the activities, and dealing only rarely in the art he collects. He was also lucky enough to begin his double career in the right city at the right time, when clients were as few as the galleries that served them, when great art was in prolific supply — and, by present measure, to be met for a pittance, or perhaps half-penny at a pinch — and with the great artists themselves close at hand.

In particular, through his dealings in his prints, he became a close personal friend of Picasso, and it is in the work of Picasso that he has his largest holding in a single artist. In fact, in terms both of numbers and comprehensive quality, at least up to the

early 1930s, it is one of the most important Picasso collections still in private hands. But then, though they are not quite so extensive, the same might as well be said of his groups of Seurat, Cézanne, Matisse and Klee. For the second of Berggruen's secrets has been a strict concentration of his connoisseurship.

For the rest there are some fine Oceanic and African primitive sculptures, a good group of Giacometti, a couple by Laurens and an eccentric ceramic piece, a masquette for an ornamental patio, by Dufy. Two paintings each by Braque, Bonnard and Miro make up the number. And yet, small as these minor representations are, the choice is the point. The Braques, both of them analytical Cubist canvases c.1912, are necessary comple-

ments to his Picasso of the same period. The Bonnards are characteristic, and the early Miro, c.1925, "The Dialogue of the Insects" is a masterpiece of burgeoning Surrealism.

However, these are hors d'oeuvres, and it must be those artists here more fully represented that we turn for the main courses. The first room is full of Seurat of the 1880s — on the one hand a group of exquisite oil sketches, including studies for "Le Grande Jatte" and "La Baignade" on the other a run of his simple and monumental charcoal drawings.

But the two somewhat larger canvases dominate the room, each a definitive example of mature pointillism. The deserted smilt forest at Gravelines of 1890 is remarkable enough for the subtlety and freedom

*The dealer's and the collector's gifts do not necessarily coincide: they are often contradictory*

of expression, of light and air and space, achieved within so strict a formal discipline.

More extraordinary still is "Les Poseuses" (in the second version of 1888). The same model strikes three poses in the studio, sitting at rest with her back turned, standing at ease before us and then sitting again, now in profile. Behind in the studio is the painting within the painting, the right-hand corner of Seurat's own huge "Grande Jatte" that must occupy the entire wall. It is a rich and complex work, with every mark and emphasis considered and necessary, and yet how light it is, how clear and simple.

Then comes Cézanne, with each work as characteristic of its place in the career as it is remarkable in itself.

A fine Mont Sainte-Victoire, a late watercolour of the gardener Vallier, a Jug and Fruit still-life, a tiny fragment, head and shoulders only, of a young girl with her hair down, this is the earliest of Berggruen's Cézannes and one of his more recent purchases — it is remarkable how much of the collection has come together well within these past 20 years. But most beautiful of his Cézannes is the first that he acquired, a disarmingly simple portrait study of his wife, full face, with her hair tied back with what would seem some severity before it, failed to live up to the claims made for the piece by its admirers.

Excerpts from Nietzsche's *Zarathustra* form the text. The point has often been made that the score should not be judged as an attempt at setting philosophy to music, because it was the poetry and atmosphere in Nietzsche to which Delius might well have seemed different if Neil Howett had found for it greater authority and a more commanding vocal presence.

Instead all too much of the evening slipped past in a mild and unassuming manner, as though the score was frightened to stand up and claim our attention. Sir Charles Groves does not invest the choral outbursts with the energy and thirst for life that Beecham, the first conductor of *A Mass of Life*, did. His value as an interpreter lies rather in the ability to lead his listeners on a relaxed and patient tour through an authentic Delius sound-world.

To this end The Royal Philharmonic Orchestra provided the most notable pleasures of the evening, with playing that was consistently well-balanced and golden in tone. There was a fine trio of other soloists in Alison Hargan (soprano), Sarah Walker (mezzo) and Laurence Dale (tenor) and the combined forces of the BBC Singers, BBC Symphony Chorus and London Choral Society brought weight of numbers to the choral sections. With the whole ensemble in full cry the last climax was undeniably ecstatic, but by then it was late in the day.

Richard Fairman

## I Fought Yippie Zombies From Hell

ALEXANDRA PARK

The collapse of the Festival of London last week left two survivors: the Moscow State Circus and, nestled beside it in somewhat smaller top, London's own Bubble Theatre.

Michael Cowenay has written eloquently on this page about the virtues of the Russian troupe; Bubble, a touring company founded in 1972 on the initiative of Greater London Arts, is in a different league.

Its four-day stay at Alexandra Park came in the middle of a three-month summer tour with two main shows, a children's play and a late-night cabaret. This places *A Midsummer Night's Dream* alongside a rock horror musical rejoicing in the title *I fought Yippie Zombies from Hell*. Both are directed by Peter Rowe in a Bubble style that marries wacky exuberance with solid all-round accomplishment.

The high point of a freely, though affectionately adapted Dream comes with the transformation of the Pyramus and Thisbe interlude into a chamber opera performed for The Sheeps and Hippolyta by a caving corps starring Bottom the Lardy Caribbean cook and Hilda Snout the washer-up.

*Yippie Zombies* is an altogether more vituperative piece, written by Alan Gilley with music by Alan Ellis in a parody of styles. It opens with a protest over the development of Alexandra Park by Arkham Investments, during which the company chairman is found skewered by a gold-plated model of one of his own tower blocks. So starts a transcen-

dral Armitstead

## Ravenna Festival

RAVENNA

For Italian festivals these days the weather forecast is required reading. The summer has been unstable and often inclement. Performances have had to be postponed, even cancelled. In Ravenna, the audience that gathered in the lovely park behind the Pinacoteca to see the belated ballerina Carla Fracci arrived armed with umbrellas, mats and brave hope.

Luckily, the rain stopped a short time before the scheduled performance, and the hope was justified. Still, signs of Fracci and the rest of the company — which included actors, dancers, and the "Toscanini" Orchestra of the Emilia-Romagna regions — had to cope with adverse atmospheric conditions. Several last-minute applications of sawdust had dried out the planks of the makeshift stage, but the air remained damp and piercingly cold.

The production, devised by Beppe Menegatti, had an awkward but explicative title: *Byron, Tchaikovsky, Manfred, Astoria and Others*, and it was inspired by the Byron bicentenary and the poet's association with Ravenna (the stern Palazzo Guiccioli, unhappy residence of the "last attachment", Teresa, still stands).

Menegatti, basing his work on the Tchaikovsky Mahler Symphony (cogently conducted by Michel Sason), employed passages from the dramatic poem, in an historic translation by Silvio Pellico, as well as excerpts from Byron's letters to his half-sister and to Thomas Moore. Three choreographers — Wayne Eagling, Geoffrey Cauley, and Louis Gal, successively — worked out visual parallels to the music and the drama, against an impressive set by Koki Fregoni.

Ravenna's festival presents a canny programme of popular works and unfamiliar proposals (this year the "rarity" is Mascagni's *Le Maschere*) outdoors or in the great churches or the handsome Teatro Dante.

Visitors can also enjoy the pleasure of eating at two of Italy's finest and so far unspoiled restaurants, the Gallo and the Spade.

William Weaver

## A Mass of Life

ALBERT HALL

With its slow unfolding of a luxuriant and grand design, Delius' *A Mass of Life* might well have been written for a sultry, unburied Sunday night at the Proms. The work breathes and sounds right in this generous acoustic, so that if ever it was going to be convincing, this would surely be the time and place; and yet this performance, no less than others before it, failed to live up to the claims made for the piece by its admirers.

Excerpts from Nietzsche's *Zarathustra* form the text. The point has often been made that the score should not be judged as an attempt at setting philosophy to music, because it was the poetry and atmosphere in Nietzsche to which Delius might well have seemed different if Neil Howett had found for it greater authority and a more commanding vocal presence.

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## Self-help calls the tune for triumphant Torquato

BUXTON FESTIVAL

**L**ike the lady in *Arlequin*, the Buxton Festival may have had its ups and downs, but its charm, to hear heaven or rather a handful of dedicated and hardworking individuals, for that.

Over the years it has proved its worth time and again with stimulating re-evaluations, often brilliantly staged, of operas on the fringe of the repertory — Thomas's *Hamlet*, Berlioz's *Béatrice et Bénédict*, Cherubini's *Méliès* — and it has given ample demonstration of Thachter's self-help: only a per cent of its income comes from public funds, and none of that from the Arts Council.

Yet even a modest grant from the Arts Council, apart from being a long overdue gesture of confidence, would enable the management to plan further ahead: by the time a year's sponsors have been corralled, too many artists and directors have been snatched up elsewhere.

After a year or two of rather more downs than ups, the tenth festival, which runs until Sunday, faithfully reflects the record, with one bull's-eye and one fairly honourable failure.

The good news first: thanks to canny production (Malcolm Fraser), excellent musical direction (Carlo Rizzi) and a fine cast, Donizetti's *Torquato Tasso* can no longer be written off as a poor relation in the composer's canon.

Hitherto the piece's semi-serious form has been judged the main stumbling-block: how can you take the tragic love story of the poet and the Duchess Eleonora d'Este seriously when *buffa* writing informs both one whole character and much of the chorus work?

Mr Fraser turns the supposed drawback to positive

advantage in two ways. First, the fations courtier Don Gherardo is played absolutely straight, while his music remains comic, and in Steven Page's virtuoso performance the character took on genuine and sinister malevolence. Second, the action is presented in flashback from the moment in the finale when Tasso learns of Eleonora's death. Roger Bellin's handsome, shadowy set and Leonard Tucker's clever lighting combine to create an atmosphere of nightmare expressionism to which the basic musical element contributes greatly. Donizetti himself expressed doubts about the piece's viability, but on this evidence they were groundless.

Donizetti himself expressed doubts about the piece's viability, but on this evidence they were groundless

and affecting music drama.

Mr Rizzi, a young Milanese conductor with enviable experience in early operatic opera, showed that he knows just what this sort of music is for. He caught unerringly not only Donizetti's elegance and fastidious musicality, but also his energy, and that indefinable quality of almost any holding back, of heat and retention that I for find incredibly sexy.

However, the problems were

neither solved nor scarcely even faced. Lisa da Costa's decor, in depressing junk-room style complete with dustsheets, was an inadequate response to the music the show would have

Renshaw, seemed to have given up altogether, perhaps understandably given the dramatic impassivity of his protagonists. Even a polite British audience was driven to giggles by the third act: in the end the show would have been whistled off the stage.

Vocally there was pleasure

only in Claire Daniels's Zelma: sparkly, accurate, alive. The best that could be said of Jo Ann Frazee in the title role is that her response to the frenetically difficult writing was honourable, no more. Jeffrey Talbot (Rinaldo) is so nearly

such a marvellous tenor that his lazy pitching and unfinished phrasing are all the more frustrating: one longs with growing impatience for him to fulfil his potential. Almost the same could be said for Haydn as an opera composer.

Rodney Milnes

### ARTS GUIDE

#### MUSIC

**London** Royal Philharmonic Orchestra, conducted by Anthony de Cloet, at the Royal Albert Hall, London SW7, 7pm, £15-£20. Tel: 01 580 3000.

**Edinburgh** BBC Scottish Symphony Orchestra, conducted by Bryden Thomson, with Jean-Philippe Collard, piano, Prokofiev, Tchaikovsky, Holst and Walton and Michael Palmer, Royal Albert Hall (Wed).

**London** English Chamber Choir and Orchestra, conducted by Denis Darlow, with Emma Kirkby, Margaret Cable and Michael George, *Il Penseroso ed il Moderato*, Royal Albert Hall (Thur).

**Paris** Opéra Garnier, Mozart, Janácek, Dvorák, Auditorium des Halles (Thur), 7pm. Tel: 01 42 20 20 20.

**London** English Chamber Choir, Emma Kirkby, Margaret Cable and Michael George, *Il Penseroso ed il Moderato*, Royal Albert Hall (Thur).

**New York** Mostly Mozart Festival, Mostly Mozart Festival Orchestra, with Gerald Finley, David Zinman, Charles Dutoit, the New York City Opera and the New York City Ballet, Avery Fisher Hall (Thur).

**London** English Chamber Choir, Emma Kirkby, Margaret Cable and Michael George, *Il Penseroso ed il Moderato*, Royal Albert Hall (Thur).

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## FINANCIAL TIMES

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Tuesday August 2 1988

## Control of the West Bank

YESTERDAY'S headline, "Hussein gives PLO control of West Bank", contained an unintended irony which must have been savoured by some of our Israeli readers.

The juridical status of the West Bank has been disputed ever since the end of the British mandate in Palestine in 1948. But control of it was indisputably lost by King Hussein in the war of 1967. He would as dearly like to be in a position to give control of it as the Palestine Liberation Organisation would like to receive it. For the moment Israel is in control, but its control has been severely challenged in the last eight months by the intifada, or uprising, of the Palestinian inhabitants.

That uprising is the main new element in a conflict which is otherwise depressingly static. Until the end of last year the Palestinians, especially the inhabitants of the Occupied Territories, were pre-eminently the object of this conflict. Now for the first time they have become its subject.

### Similar measures

That is the great difference between the situation now and the one which prevailed in the mid-1970s, when King Hussein announced a number of measures very similar to those contained in his speech on Sunday night. Then as now he was reacting to the decision of an Arab summit conference (at Rabat, in October 1974) to recognise the PLO's exclusive right to exercise sovereignty over any Palestinian soil recovered from Israeli occupation. Then as now he accepted the decision with bitterness and reluctance, believing that the PLO had little or no chance of making good its claim whether by war or by diplomacy.

Then, as now, his decisions involved elements of spite, of tactics, and of bluff: he wished to remind the West Bankers of some of the benefits of the connection with Jordan that had been too much taken for granted; he calculated that the PLO and the Arab states would eventually be forced to admit their need for his involvement (as indeed they were, after Israel ejected the PLO from Lebanon in 1982); and he had

## New approach to prisons

IN MUCH of the public sector, the UK Government has questioned the need for higher spending, where cutbacks have not been practicable, it has at least sought to restrain the growth of expenditure. No such policy has been pursued in the case of prisons, where the burden on taxpayers has increased markedly in recent years. Indeed, the Government has claimed credit for embarking on the biggest prison building programme this century. Its aim is to build 26 new prisons by the mid-1990s at a cost of more than £1bn. This represents an increase in capacity of more than 40 per cent.

The rationale for higher spending is, first, that existing prisons are chronically overcrowded – three men too often still have to share a cell that was built by the Victorians for one – and, second, that only government can supply and manage prisons. Both assumptions are being challenged. Critics on the right have argued that a partial privatisation of the prison service would be feasible. Those on the left have queried the logic of passively expanding the supply of prison places to meet the demand created by the sentencing policies of magistrates and judges. They urge the introduction of more non-custodial sentences, pointing out that Britain already sends more people to prison than any West European country except Turkey.

### Green papers

In a tentative way, the Home Office is coming to terms with these arguments. Separate green papers published recently address both non-custodial sentences and the possibility of allowing private companies to build and manage prison. The Government now accepts that custody is not necessarily the most effective punishment for the convicted, or less serious offenders, it restricts offenders' liberty, but it also reduces their responsibility. It points out that if offenders retain their liberty they are more likely to be able to pay compensation to their victims and to make reparations to the community through useful unpaid work.

The logic of making more

no real intention of severing all connections with the West Bank or abdicating his channels of influence there.

Then as now (finally) his bitterness was directed also at Israel and the US, which he felt had failed to come forward with the minimum concessions necessary to give his role any credibility in the Arab world, but his action none the less reduced even further the chance of such concessions, since the only advocates of concessions who are close to political power in Israel are believers in the so-called "Jordanian option".

### November election

King Hussein was proved right in 1982, but his critics in their turn were proved right last year when Mr Shimon Peres, the Israeli foreign minister, proved unable to force a political crisis in Israel on the issue of attending an international peace conference (which he and the King had agreed should provide the framework for an exchange of territory for peace). Now the chances of Mr Peres gaining effective control of the government in the November election look less and less good, and King Hussein's announcement will have reduced them even further.

As things stand, there seems as little hope of peace with the "Jordanian option" as there is without it. The Israelis are left face to face once again with the Palestinians and with their proclaimed representative, the PLO. Palestinian nationalism is more than ever a palpable reality with which any Israeli who genuinely wants peace must come to terms, just as Israel is a reality with which the PLO has to come to terms if it is serious about seeking a role in the peace process.

The "PLO view", advocating peaceful coexistence between Israel and a Palestinian state, which was formulated by Mr Bassam Abu Sharif and circulated at the Algiers summit was a courageous attempt to do just that; it is believed to have widespread support among leaders in the Occupied Territories. It is frustrating, to say the least, that the policy-making organs of the PLO itself have not yet found the courage to endorse it.

In persuading Kleinwort Benson to accept them as clients, the Fayedys had taken a key step towards credibility

lie bid by Louroho and was investigating its stake at the time.

The Fayedys then launched their £65m offer for the stores group. The OFT did not recommend an inquiry and Mr Tebbit waved the bid through in just 10 days, saying it raised no competition issues. The Takeover Panel, meantime, was conscious that shareholders were happy. Within weeks the Fayed brothers – Mohamed, Salah and Ali – had transferred control of the stores group to Liechtenstein.

How did these little-known Egyptians persuade the regulatory authorities to say yes to a bid for this highly visible, very British asset; a group whose flagship was Harrods?

Enter top-flight City merchant bank Kleinwort Benson. In persuading Kleinwort to accept them as clients, the Fayedys had taken a key step towards credibility. For Kleinwort

## The House of Fraser takeover



Mohamed Fayed (left), Tiny Rowland and Norman Tebbit

## The Fayed empire under scrutiny

By John Plender

soon proclaimed that the brothers came from an old established Egyptian family who for more than 100 years were shipowners, landowners and industrialists in Egypt.

Kleinwort's submission to the OFT listed a range of international businesses and referred to the brothers as "leading shipowners in the liner trade" and to their "ownership of 75 Rockefeller Plaza" in New York, one of America's more celebrated pieces of real estate, together with the Paris Ritz hotel.

Brian Basham of Broad Street Associates, the flamboyant PR man called in by Kleinwort, swung into action. Fleet Street was soon generating reports about fabulous dynastic wealth. Grandfather Ali's cotton had kept the mills of Lancashire turning in the last century; there was a ship carrying pilgrims and cargo round the Gulf.

When questions were raised about the Fayedys' ability to finance a £65m bid, the Broad Street press releases carried stiff warnings that "the Fayed brothers are advised that any allegations that they are not acting on their own account are defamatory".

At the time John MacArthur, then a director of Kleinwort, told me in a television interview that the money came from the brothers' own resources, which stemmed from family businesses going back several generations. He added that "their net worth, from what I know, is several billion dollars" – despite not having seen any consolidated financial state-

ments of the Fayedys' business empire. All this was good enough for the government, which announced that in deciding not to refer the bid it had relied on assurances given by the brothers and by Kleinwort Benson.

But it infuriated the man whose ambition to own Harrods had been thwarted – Louroho's Tiny Rowland. His lobbying scored a surprise victory just two months before last year's general election when the government conceded an inquiry.

Independent investigation by the Channel 4 programme "The Harrods Sale", broadcast on July 24, suggests that Tiny Rowland – notwithstanding his *parti pris* – was not something the programme argued that two crucial claims, which were accepted and advanced by Kleinwort, were false. Those claims concerned the brothers' family background and wealth.

Inquiries in Alexandria revealed that the brothers were brought up in the old customs area of the City, the down-at-heel Gomrok district. According to former friends and neighbours, their father was a teacher; their grandfather had been a villager in the Nile delta; those questioned knew of no business empire. When last seen by a classmate, Ibrahim Abou Hammad, in 1948, Mohamed Fayed was a Coca Cola seller.

As for the business empire, detailed analysis revealed that the businesses listed by Kleinwort for the OFT were not quite what they seemed. • These "leading shipowners in the

liner trade" owned just two roll-on, roll-off ferries and no cruise liners.

• Genavco, the Fayedys' principal British trading company at the time of the takeover, was a modest affair; it lost money in three of the five years to 1985; and in the other two together, total profits were less than £100,000.

• Examination of the title deeds relating to 75 Rockefeller Plaza revealed that in 1985 the Fayed brothers did not own the freehold. The brothers had a lease which was heavily mortgaged; and the tenants, Warner Communications, had an option to buy the lease at any time between 1989 and 1991.

• The Paris Ritz had been consistently unprofitable since acquisition.

• Investigations in Haiti – where Mohamed Fayed for a time had dealings with the unsavoury despot "Papa Doc" Duvalier – and in Italy, Switzerland, the United States and the Middle East revealed that the brothers were not a major international force in any of the areas mentioned.

By most standards, the Fayedys were wealthy businessmen. But these businesses could not possibly have generated the funds needed to buy House of Fraser – much less the claimed net worth of several billion dollars. Nor, clearly, could inheritance. So where did the Fayedys raise the wind? From the Sultan of Brunei, says Louroho; not so, says the Sultan, who was once advised by Mohamed Fayed.

The formal documents stated that the bid was being financed from "the

existing resources and normal trading facilities" of the Fayed family. But the normal facilities of the business in Kleinwort's submission to the OFT could scarcely have been adequate to bridge the gap. The question, then, is whether sufficient additional borrowing was raised to finance the acquisition.

Documents at Companies House relating to House of Fraser Holdings, the shell company through which the bid was launched, appear to lend support to this: both Swiss Bank Corporation and Samuel Montagu turn up there as lenders. By 1987 the company had no less than £583m of borrowings. Meantime, the stores subsidiary's £45m profit fell short of more than £50m of interest payable on the holding company's debt. So the ability of the Fayedys' other businesses to plug that income deficit now has an important bearing on the future fortunes of the stores group.

Yet the brothers' solicitors, Herbert Smith, have claimed in response to the Channel 4 programme that these borrowings were not financing the original acquisition, but resulted solely from a refinancing of funds previously provided by the Fayedys; the stores group's profits were then offset against the shell company's interest liabilities to reduce tax. So the mystery deepens. All that can be said with certainty is that had more details of the Fayedys' business and financing arrangements been revealed from Liechtenstein in 1985, the government would have had pause for thought. Especially in a climate that was to lead to the referral of Elders IL's subsequent bid for Allied Lyons because of heavy borrowings.

Does it really matter if the Fayedys made false and misleading statements in a bid for a company that was scarcely vital to the British economy? Or that Kleinwort and John MacArthur unwittingly propagated them? In the public interest, control of leading companies clearly cannot be allowed to change on the basis of false information. And, with the internationalisation of capital markets and Britain's openness to foreign bidders, signs of regulatory weakness would constitute an open invitation to some very unsavoury characters.

The furore was arguably more one of people and institutions than of the system itself. Prime responsibility for the statements, which violated general principles of the Takeover Code, lies with the Fayedys. Yet Kleinwort Benson can hardly escape all criticism, especially in view of the reliance placed on its pronouncements by all involved. Government, PR men and press, meantime, were less than vigilant in the affair.

**Tiny Rowland's lobbying scored a surprise victory just before last year's election when the government conceded an inquiry**

Any criticism from the DTI inspectors will pose a dilemma for Trade Secretary Lord Young. Is it worth referring the bid to the Monopolies Commission, so opening up the possibility of a recommendation that the Fayedys be forced to divest? The shareholders, after all, emerged with a good price. The underlying company is profitable, even if its net borrowings have increased more than threefold since the bid to £248m and several stores have been disposed of. Apart from the government, which has been made to look foolish, the main aggrieved party is Louroho; but since Louroho sold its stake voluntarily to the Fayedys, it commands little sympathy.

There is no easy answer. But first, the inspectors must have their say.

Channel 4's programme "The Harrods Sale" was made by Box Productions and presented by John Plender.

### The court of the Old Lady

Careful watchers of the Bank of England have observed, not smoke signals – that would be premature – but a gap in the hierarchy more, so to speak, at the Cardinal level, which is causing quite a fission of excitement in Threadneedle Street.

The move of Mr David

Walker, one of the executive directors to be Grand Inquisitor of the City, as the head of the Securities and Investments Board, has left the Court of the Old Lady with only three executive directors instead of the maximum permissible four.

The court, which is the Bank's supreme authority (pace Mrs Thatcher), does not at present have an empty chair. However the normal cycle of retirement can be expected to create a vacancy by the end of the summer, which can now be filled internally.

The youngest of the three most discussed for the job is Mr John Flemming, 47-year-old chief economist at the Bank.

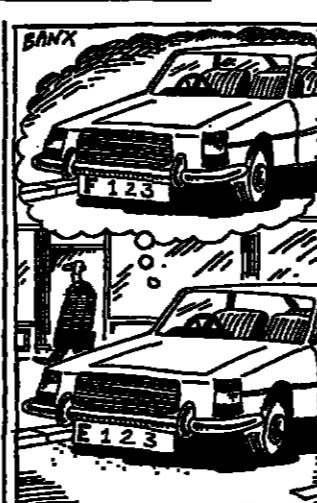
Another possible candidate is the 57-year-old Mr Peter Kent. He succeeded Mr Walker after a varied career which included a spell as head of the Bank's information office, which he ran like a Royal Observatory.

There is at least a sporting chance that the injection of private sector money and experience would lead to new and better ways of doing things. The right incentive structure might spur private prisons to make much greater efforts to rehabilitate inmates than is the case in the cash-constrained public sector today.

The other candidate is Mr Tony Coleby, 58, whose conduct of day to day monetary policy is well respected in the City. But perhaps Mr Coleby was a little too "abundant" except to the Treasury. However Kent is a bit new in his present job for promotion to the court.

Mr Flemming is considered the likely man, not least because he already attends

### OBSERVER



ment Office to the top job, as director general.

For Ellis, this will mean giving up his fellowship at Exeter College, which he has kept on during the two years seconded to the economic job.

Even the Nedo has been

severely depleted of resources with the permanent staff being cut by about 40 per cent; this is not much worse than the cuts inflicted on similar organisations, says Ellis with more philosophy than sadness.

Indeed he should be philosophical. His 1976 book, "Britain's Economic Problem: two producers", written with Robert Bacon, another Oxford economist, strongly advocated that public sector expenditures should be cut to make way for productive investment.

### All Change

Another regular commuter on the Oxford to Paddington journey, Dr Walter Ellis, is shortly to move from the job of economic director of the National Economic Develop-

### Rings a bell

While bishops debate homosexuality, the ordination of women and the correct attitude to polygamy, the Church Union, that august body founded in 1859 to "recall the

Church of England to her true catholic identity", proclaims its allegiance in a strangely modern form – thanks to British Telecom's new tone dialling system being introduced in a few favoured locations.

Anyone dialling this body through the new equipment will hear the tones play the first line of "Come, thou Holy Paraclete" in the key of E. The odds against so appropriate a hymn being allocated as the phone number of the Church Union – steadfast opponents of the ordination of women and other insidious modernities – is well over 10,000,000 to one.

For the business empire, analysis

revealed that the businesses listed by Kleinwort for the OFT were not quite what they seemed.

• These "leading shipowners in the

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## LETTERS

## I, for one, felt safer in the old days . . .

From Mr K.J.H. Finlay.

Sir, It has been clear, since the Securities and Investments Board (SIB) first announced its proposals for a compensation scheme, that investors on the London Stock Exchange using a member of the exchange to handle their investments would be less well protected under the new arrangements than under the old. It was also clear that if stockbrokers were going to have to pay substantial amounts for the new scheme, they would not be happy to carry on paying for the old one.

The limits of the new scheme are arbitrary, and present investment intermediaries with a very serious problem.

Stockbrokers who have given proper consideration to their back office settlement problems of last year have realised that it is of paramount importance to them to promote the use of a nominee registration service, in order to cut down on the paper chase of

registering every holding in a different name. The US market went this way a long time ago: it is not uncommon in the US to find a substantial fine rate additional charge to your investments registered in your own name. This is a development to be welcomed; it is more efficient, and will enable brokers to continue providing a more economic service.

However, it increases the risk of the client who, if he/she uses it, is exposed to a broker risk not just on the outstanding brokerage but on the entire portfolio.

To date I have been told that I cannot insure either my own business, or the portfolios of my clients, against the collapse of a broker. This means a very high degree of care in selecting an appropriate broker - this is bound to act against the interests of smaller firms.

Because of the limit of £25,000 per person, the answer may be for each investor to

break up his/her portfolio,

never investing more than £25,000 with any one broker.

(This would make last year's settlement problems seem like a minor hiccup in the decay of the London market.) The failure to protect institutional accounts is ludicrous - and self defeating. If an institution is investing, then most of the funds it invests belong ultimately to private individuals.

Is there to be a single effect of collapsing institutions before the SIB steps in and pays out £25,000 to each of the ultimate investors?

It is to be hoped that the Stock Exchange will solve some of these problems by reconsidering its decision to terminate its own scheme, and continuing it as a top-up scheme of indeterminate scope

- to be applied only in the event of the collapse of a stockbroker to pay out over and above the payments made by the SIB scheme. (If the Stock Exchange regulates itself properly, it may never be needed.)

The SIB should, however, rethink so that ultimately the Stock Exchange need not do this. If an investment firm collapses in this modern world, it is ultimately the responsibility of the SIB which, through a chain of self-regulating organisations (SROs), has authorised it to carry on business. If the capital adequacy requirements are properly designed, honest firms will not collapse. That leaves the risk of fraudulent players - which SRO audit teams must be trained to detect. If a compensation scheme cannot compensate investors in a fraudulently managed company which even the relevant SRO did not identify, then there seems little point in having this entire self regulatory edifice.

I, for one, feel safer in the old days, when I put my money with a stockbroker ultimately backed by a responsible Stock Exchange.

Fabian Finlay,  
9 North Audley Street, W1

## Delay cuts both ways

From Mr Martin Hankey.

Sir, Why does your back page (July 26) carry the headline "British end of tunnel falls behind schedule"? What purpose do you serve by hiding in nearly four paragraphs of pejorative and unpatriotic self pity - the fact that our friendly French collaborators have fallen three times further behind, and are paying the penalty for it?

There is always the possibility that the two sides will miss each other in the middle. If they do, Sir, please revert to your even-handed fairness and, in the absence of factual evidence, do not blame the British - or praise the French.

Martin Hankey,  
7 Yardley Park Road,  
Tonbridge, Kent

## Cheaper ways to get advice

From Mr Eric R. Golding.

Sir, Richard Waters' mention (July 26) of the independence issue arising as a result of accountancy firms moving into corporate finance.

Another point worth making is that many businessmen do not necessarily like their accountants to know too much detail about their business. There is plenty of room for independent corporate finance boutiques which do not attract the high level of overheads incurred by merchant banks and large accountancy firms. Why pay for an expensive audit just to obtain quality corporate finance advice?

Eric R. Golding,  
Hanover Drive,  
92 New Crossland Street, W1

## Diversion: arts funding

From Mr Michael Shelly.

Sir, How about this for arts funding:

Extend the copyright law for another 25 years after an author's death and let all the money accumulated go into an Arts Fund.

Then the artist will be beholden to nobody.

Michael Shelly,  
129 Whitfield Street, W1

## Evaluating child abuse evidence.

They stressed the need for councils to be represented at all child care hearings and case conferences - with the exception of minor matters - by fully qualified lawyers.

It is encouraging to note that Lord Justice Butler-Sloss has received similar conclusion.

Felix Hetherington,

The Law Society,  
Local Government Group,  
c/o Isle of Wight County Council,  
County Hall,  
High Street,  
Newport,  
Isle of Wight, Hampshire

panies manage the environment, pay taxes, employ large numbers, economise the resource through efficiency and replanting, and maximise long term earnings which are attributed high multiples in their share price.

The nationalistic policies of many developing countries, such as the Philippines, which prevent control of natural resources by foreigners, will accelerate the depletion of their forest resources - with adverse effects on their economy and environment.

Michael Paterson,  
Phillips & Drew,  
129 Moorgate, EC2

Mr Robert Smart (Letters, July 26) is a director of International Leisure Group, not of PPA International.

For General de Gaulle, the late President of France, and Jean Monnet, the visionary, but also highly practical inspirer of European unification, read Margaret Thatcher, Prime Minister of Britain, and Jacques Delors, President of the European Commission. Thirty years on, the protagonists have changed, but the debate is still the same: whether Europe should be a loose grouping of nations or whether it should have an integrated, federalist structure in which most decisions will be supranational. A simple, if momentous choice, subject to a clear political decision - or so some commentators would have us believe.

For Jimmy Young, the British radio presenter, who, with considerable talent, is always able to elicit from Mrs Thatcher the kind of nationalistic and "anti-European" sentiments that the bulk of the listeners to his BBC show seem to expect of her, the problem is infinitely more complicated.

Mr Delors, who was deemed by the Prime Minister to have gone "over the top" when he said that, in ten years, 80 per cent of economic, and perhaps even fiscal and social legislation, would originate in the Community, was not, in fact, making a statement of European federalist intent, whatever his personal inclinations.

Neither was he perpetually laying down European law when he expressed the belief that the Community members would not be able to take all the decisions that need to be taken between now and 1995 "without the beginning of a European government, in one form or another."

One can certainly argue with Mr Delors' estimate of the relative percentage of legislation likely to be adopted by the Community in 10 years. But his remarks to the European Parliament at the beginning of July cannot properly be answered with a flat Gaulist "non", as Mrs Thatcher has done, because they are not policy declarations but analytical observations of the way things are developing in the Community.

There is always the possibility that the two sides will miss each other in the middle. If they do, Sir, please revert to your even-handed fairness and, in the absence of factual evidence, do not blame the British - or praise the French.

It is also likely that new environmental problems will arise in the future. There are questions of land use, as private companies are likely to prefer smaller scale and more numerous generating plants (Max Wilkinson, July 1). There is likely to be a dramatic increase in open cast coal mining, which is far cheaper than deep mining, to feed an electricity industry intent on lower costs. But will the privatised industry pay the full environmental costs of securing the electricity to the consumer, but also to consider any effects of its operations on the built and natural environment?

Part of the CEGE's corporate role is therefore to strike a balance between environmental impact and economic benefits. It is worth comparing the budgets for environmental and control technology research of the CEGE's environmental division with that of the Electricity Power Research Institute (EPRI), the organisation most comparable in the US.

The CEGE has a £25m budget, equivalent to about 0.3 per cent of its total annual turnover. By comparison, EPRI's total budget on research and development is about 0.3 per cent of its member utilities turnover, with only 20 per cent spent on the environment. Evidence that the CEGE obeys the spirit - and not just the letter - of the law! But will a privatised industry continue to follow this praiseworthy philosophy?

Privatisation is also likely to bring environmental benefits. Electricity supply companies will probably prefer to invest in generation of electricity from gas, which has carbon dioxide emissions substantially lower than coal and oil (John A. Stern, Letters July 20). Options such as renewable energy and, most significantly, energy conservation, would be far less risky investments than nuclear power, both financially and environmentally, and would reap dividends for the environment (Andrew Warren, Letters, July 20).

Privatisation of electricity should be seen as the suitable vehicle for a general review of environmental policies, giving us the opportunity to develop an industry appropriate for the 1990s.

Jon Parker,  
Management Studies Group,  
Department of Engineering,  
University of Cambridge.

Electricity and the environment

From Mr Jon Parker.

Sir, One area that your editorial, "Unsolved issues in electricity" (July 21), fails to address is how environmental requirements will be catered for after privatisation. This is surprising, considering Clive Cookson's thoughtful analysis of the greenhouse effect (London, July 14), and your own survey on care of the environment (July 19).

The environment should be central on the privatisation agenda. The generation and distribution of electricity has a greater impact on the environment than any other single industry. The Central Electricity Generating Board (CEGB) has statutory obligations under the 1989 Electricity Act not only to provide an efficient, economic and co-operative

market, but also to ensure that private companies cater for these problems adequately.

It is also likely that new environmental problems will arise in the future. There are questions of land use, as private companies are likely to prefer smaller scale and more numerous generating plants (Max Wilkinson, July 1).

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Electricity and the environment

From Mr Peter Dodd.

Sir, To many of us in the shipping business the news of the proposed development of the Isle of Grain site by British Rail is pure music.

For too long we - and British exporters - have been shipping under the yoke of high port charges, torage, piloting and light dues. Felixstowe has been doing its share to reduce this burden, but the entry of another major competitor into the field can only help further to improve costs, and emphasises the irrelevance of the National Dock Labour Scheme.

Depletion of forest resources will accelerate

and in the Philippines this is taken to extraordinary lengths.

Smuggling whole logs out of the country, downgrading and underpricing of exports, and overpricing of imports, are widely employed tax avoidance schemes. Thus the profits of a concessionaire company rarely look inspiring to prospective lenders. The companies are further handicapped by their inability to incorporate the value of the standing timber or the freehold value of the land onto their balance sheets. Lack of perceived profitability and asset strength thus make resort to significant debt finance an impossibility for most Philippine forest product companies.

Modern sawmill, plywood and furniture-making facilities are scarce; without the added value that such investment

## FOREIGN AFFAIRS

## When 'nitty gritty' is not enough

dimension to the problem, with many decisions, other than the sensitive matters of indirect tax harmonisation and free movement of persons, subject to qualified majority voting.

The number and range of Community decisions has time steadily increased and it is difficult to see how the process can be halted. Mrs Thatcher herself recognises that there are some areas in which it is better that we do together. "Because we're not powerful, if we do them (in this way)." But the demarcation line she draws

history. But the fiction that, by keeping the decision-making levers in national hands, the Government is retaining full freedom to conduct whatever economic policy it wants, cannot go unchallenged. The economic, fiscal and monetary policies of any medium-sized nation like Britain, which is heavily dependent on its six founding member states, have forgotten that original intent of their common enterprise.

Significantly, the Conservative government led by Harold Macmillan (the late Lord Stockton) which first applied for membership in 1961, constantly underlined the political reasons for joining the European Community. These, clearly, required a commitment which went rather further than the present Prime Minister's purely Gaullist objective of "separate countries working together".

Mrs Thatcher is probably entirely convinced by her ritual incantations about loss of sovereignty and national identity, though others are more struck by the inconsistencies of her approach to a European Community, which she clearly has no intention of leaving. Mrs Edith Cresson, the French Minister for European Affairs, summed up this view in her reaction to the Prime Minister's latest outburst on the subject: "We are used to the vigorous statements of Mrs Thatcher," she declared. "In general, when Europe progresses, Mrs Thatcher jumps on the train."

That may be so, but instead of constantly undermining the limitations of European unification, one would like to see the Prime Minister embark on the European train with a much more positive attitude. To display so little enthusiasm for its political potential not only loses Britain a lot of friends in Europe, but deprives the Community of its momentum for its future development.

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## Hussein hands the reins to PLO

Tony Walker on why Jordan has relinquished its West Bank rights

**K**ING Hussein of Jordan has a reputation among Arab rulers for subtlety. His announcement at the weekend that he was relinquishing administrative and legal responsibility for the West Bank was, on the face of it, a grand gesture both to the Palestine Liberation Organisation and to the elusive dream of Arab unity.

The King could say in his speech, as he did repeatedly, that he was merely responding to PLO demands for independent statehood supported by Arab States, most recently at the Algiers summit in June.

But behind these words lay a series of complex factors which persuaded the Arab world's longest-serving ruler to make his somewhat melodramatic pronouncement that Jordan was disengaging itself from the West Bank after 38 years of assuming responsibility for its residents.

According to his senior advisers, the King has been deeply disappointed by a repeated questioning of his motives towards the West Bank and the Palestinians. The unequivocal endorsement at the Algiers summit of Palestinian rights to an independent state was one of the factors which persuaded him to take the step that perhaps would have been unthinkable even a year ago.

A crucial element in the King's decision was almost certainly the strength of the Palestinian uprising against Israeli rule in the West Bank and Gaza Strip, which in some ways was as worrying for Jordan, with its large Palestinian population, as it was to Israel.

King Hussein has also felt under unreasonable pressure to represent the Arab position in negotiations over the future of the occupied territories. This pressure has come from the PLO itself, which at times has been highly critical of his role, from the Israelis, the Americans and from fellow Arabs.

The King, as a peacemaker,



Handing over: PLO leader Yasser Arafat (left) is greeted by King Hussein of Jordan at the Arab summit in June

has been drawn in several different directions. He has now indicated he wishes to step back from the front line but, it must be emphasised, to remove himself from the picture altogether, because Jordan remains central to any resolution of the Middle East dispute.

The King has effectively issued a challenge to the PLO leadership to assume the burden of advancing the cause of Palestinian self-determination within their own lands. It may have handed Mr Arafat, the PLO chairman, a poisoned chalice.

Many questions have been left unanswered by the King's speech, which provided no details about how a legal and administrative disengagement from the West Bank would work. Will Jordan, for example, continue to issue passports for Palestinians resident in the occupied territories? What is to become of some 24,000 Jordanian employees in the West Bank and Gaza Strip?

Senior Jordanian officials are saying these salaries will be cut and that other measures

will be taken to complete the disengagement. The PLO will presumably be expected to assume some of these responsibilities... if it can.

Observers in Amman wonder if one of the King's aims is to expose the PLO's inability to deliver, either in a constructive fashion on the peace front or to satisfy the practical needs of West Bank and Gaza Strip inhabitants.

The King made clear his lack of enthusiasm for the step he was taking in a highly revealing element of his speech, in which he said: "Since there is a general conviction that the struggle to liberate the occupied Palestinian land could be conducted by dismantling the legal and administrative links between the two banks, we have to fulfil our duty and do what is required of us."

King Hussein's gamble, from the perhaps artificially high moral ground, is that any negative consequences of his actions will not rebound on him. The challenge to the PLO also provides it with an opportunity.

The challenge for the various PLO factions is to use the opportunity to fashion a practical response, both in the handling of administrative responsibilities and in the formulation of a workable peace formula.

A document circulated recently by Mr Bassam Abu Sharif, one of Mr Arafat's senior advisers, revealed interesting new trends in PLO thinking.

Mr Abu Sharif focused constructively on points of agreement between Israel and PLO.

The document's significance was that it was one of the few occasions on which a senior PLO figure had addressed him directly to the Israeli public.

King Hussein, who is a long-term student of the PLO and the constraints under which it operates, would be well aware of the difficulties it faces in seizing the opportunity that has been presented to it.

At a more subtle level, it may well be the King's gambit, in the knowledge that Israel and the US will continue to

make a previously-scheduled visit to Israel and its neighbouring Arab states later this week. The subject was also likely to come up during talks Mr Murphy was due to hold yesterday with his Soviet counterpart in Geneva.

In an initial reaction to the King's move on Sunday, Mr George Shultz, the Secretary of State, echoed politicians from Israel's Labour Party in seeking to give the impression that the "Jordanian option" for negotiations with Israel - the cornerstone of US peace efforts for at least the last six years - is still alive.

The King, as a peacemaker,

Continued from Page 1

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The King, as a peacemaker,

He said on American television that the King "has to be a partner" in any peace talks because of Jordan's long land border with Israel. "If there is going to be peace between Jordan and its neighbours, then Jordan is involved," he added.

The King's move is however likely to deliver the *coup de grâce* to the already largely moribund peace plan which Mr Shultz took to the Middle East on four shuttle missions this year.

This ruled out an independent Palestinian state - an idea King Hussein explicitly endorsed on Sunday - and

called for an international conference leading to direct talks between Israel and Jordan, without explicit PLO involvement, for the creation of some kind of Jordanian-Palestinian confederation.

The PLO itself reacted cautiously yesterday to the Jordanian move, writes Tony Walker in Amman. The organisation is now engaged in an intense round of consultations in Baghdad to review the implications of the King's announcement.

Mr Bassam Abu Sharif, one of the senior advisers to Mr Yasser Arafat, the PLO chairman,

cautiously welcomed King Hussein's announcement, saying that the Jordanian decision was in line with Arab summit resolutions which had called for an independent Palestinian state.

Meanwhile Israel yesterday deported eight Palestinians accused of being ringleaders of the uprising in the occupied territories to southern Lebanon in Baghdad to review the implications of the King's announcement.

Their expulsion came just hours after King Hussein's speech.

## EC takes action on East Bloc chemicals sales

**T**HE European Commission said yesterday it was taking action against companies from the Soviet Union and Bulgaria which it said were selling a chemical to the European Community at unfairly low prices. Reuter reports from Brussels.

The executive body imposed provisional anti-dumping duties on exports of copper sulphate from two companies, one in Bulgaria and the other in the Soviet Union.

Both had previously promised to respect EC pricing for these exports, the commission said.

It had launched an investigation into the exports, it added. Until the inquiry - expected to take several months - was completed, it would apply the provisional anti-dumping duties of 20 per cent of the chemical's price for the Soviet company and 39 per cent for the Bulgarian company.

Copper sulphate, sometimes known as bluestone, is used in agriculture.

According to the commission, the duties were imposed following complaints from CEFIC, the European Chemical Industry Confederation.

## Shell and BP ready to produce transport fuel from natural gas

By Steven Butler in London

**T**HE near-monopoly held by crude oil in providing the world's transport fuel is about to be broken by schemes underway at major oil companies to produce petro and diesel from natural gas.

Shell and British Petroleum, the world's second and third largest oil companies, are pushing rapidly ahead with commercial development of the schemes, which could be producing commercially within 10 years. Transport fuel is vital in the last area for which there is no economic alternative to crude oil as a raw material.

The plans, which would utilise the world's vast, largely untapped, reserves of natural gas, have been made possible by technological breakthroughs which have slashed costs for processes once considered exotic and expensive.

While wide application of the technologies could take decades to achieve, they could affect oil markets more quickly as members of the Organisation of Petroleum Exporting

Companies adjust to the long-term implications of increased energy supplies in the next century.

The technologies promise to increase the availability of relatively low-priced petrol and diesel fuel at a time when the non-communist world would otherwise be heavily dependent on crude oil supplies from Opec.

Shell is in advanced negotiations with Petrobras, the Malaysian oil company, to build a gas conversion plant at Bintulu, Sarawak to produce high quality middle distillate products used in diesel and aviation fuel. The plant, which could be operational in 1993, would have a capacity of 12,000 barrels a day and cost about \$500m.

BP says it has developed a new conversion process, which it is keeping secret, at a cost of roughly \$100m. The process would manufacture ordinary petrol from natural gas and would be competitive at an oil price of less than \$20 a barrel.

BP plans to start construction of a demonstration plant for the process next year that would allow it to test the process on a relatively large scale before moving to full commercial development.

BP had discussed siting of a full-sized plant with several governments in southeast Asia. Construction could begin in 1993 with operation in 1997 of a 600,000-plant with a capacity of up to 20,000 barrels a day.

The Shell and BP schemes are aimed at tapping large low-cost reserves of natural gas in areas remote from developed markets. Such reserves exist in southeast Asia, the Middle East and South America. The Soviet Union also has large reserves of natural gas.

About half the world's hydrocarbon reserves in terms of energy are now in the form of gas. However, oil is being produced at a far greater rate than gas, giving the oil fields a shorter life expectancy.

The petrol-from-gas technologies are an alternative to liquefaction of the gas, which is expensive.

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### WORLD WEATHER

City	Temp	Wind	Condition	Temp	Wind	Condition	Temp	Wind	Condition
Aleppo	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Ankara	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Athens	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Bangkok	30	SW	Cloudy	30	SW	Cloudy	30	SW	Cloudy
Bangalore	25	SW	Cloudy	25	SW	Cloudy	25	SW	Cloudy
Bahrain	30	SW	Cloudy	30	SW	Cloudy	30	SW	Cloudy
Belgrade	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Berlin	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Bogota	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Bombay	25	SW	Cloudy	25	SW	Cloudy	25	SW	Cloudy
Bonn	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Buenos Aires	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Caracas	25	SW	Cloudy	25	SW	Cloudy	25	SW	Cloudy
Cape Town	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Colombia	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Chicago	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Copenhagen	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Denia	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Doha	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Dubai	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Durban	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Edinburgh	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
El Cairo	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Frankfurt	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Glasgow	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Guayaquil	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Hamburg	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Helsinki	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Hong Kong	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
India	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Indonesia	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Interlaken	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Istanbul	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy
Jakarta	20	SW	Cloudy	20	SW	Cloudy	20	SW	Cloudy

Tuesday August 2 1988

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INSIDE

Canada unleashes a major power

The Calgary soap opera is drawing to a close. The final episode will see the marriage at long last of the struggling Dome Petroleum to Amoco Canada, creating the largest energy producer in the country, and finally freeing Howard Macdonald, Dome chairman, to return to the UK. A recent court ruling ended 15 months of legal wrangling which barred the Amoco takeover of its debt-laden rival. Page 16

Stakes run high in the bid battle for La Suisse

The battle for La Suisse, Swiss life assurance company, is heating up. A real and threatening offer for the company fly fast and furious, share prices have risen sharply. The latest bid, a sum well in excess of La Suisse's gross annual premiums and more than 23 times its anticipated 1988 earnings, comes from the unlikely Saarler-Gruppe engineering group. John Wicks reports on the takeover war for the Swiss company. Page 17

Harvesting profits of disaster



The profits of disaster are booming for men like Gary Koehn. He farms 2,400 acres of essentially desert land in northern Texas and, despite the drought which has devastated farmers in many other states, he expects an exceptionally good year. Soaring prices, a comprehensive irrigation system, and, surprisingly, above average rainfall, have made Mr Koehn one of the few optimistic US farmers this year. Page 20

Davy engineers a US deal

Davy Corporation, the British construction and engineering group with worldwide sales approaching £200m (£1.6bn) is to buy the Pittsburgh-based construction engineering division of Dravo Corporation, US engineering and natural resources group, for between \$3m and \$4m. The purchase will bring new techniques and technologies to Davy, complementing its existing metals process plant operations in the US. Page 20

Muted cheer for new UK rules

A muted cheer rather than a rousing welcome has greeted Britain's long-awaited guidelines on the operation of financial futures and options. Although the statement has wiped away much of the fog obscuring the such transactions, many still believe authorities could do far more to support the continued development of London-based derivatives markets. Page 18

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Cowan, de Groot	20	Santander	19
D C Gardner	19	Saurer-Gruppe Hdq	19
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Dome Petroleum	18	Sears	19
Donnelly & Sons	18	Shenwood Computer	19
Dravo Corporation	18	Sherriff Chartered	20
Fairfax Group	18	Smithfield	19
Flexsteel	18	Sulzer	19
Gould	18	Super Channel	20
House of Fraser	20	Swiss Life	19
ICAL	17	Telecrodie SA	19
J. Bibby	17	Transfield	20
LVMH	17	Virgin Group	20
	18	Westman	20

Chief price changes yesterday

FRANCE/UK (cont'd)		PALESTINE (cont'd)	
Statoil	17	La Suisse	17
Conf. Généal	+ 64	London Weekend TV	28
Montebello	+ 62	Lucky Stores	28
Deutsche Bhd.	+ 32	Outcomps	28
Peñoles	+ 23	Prudential	28
Kennecott	- 75	Ryder	28
Lufthansa	- 15	Ray Morgan & Pitman	19
Kemper	- 43	Rugby Securities	19
		Santander	19
		Saurer-Gruppe Hdq	19
		Saville Gordon	19
		Sears	19
		Shenwood Computer	19
		Sherriff Chartered	20
		Smithfield	19
		Sulzer	19
		Super Channel	20
		Swiss Life	19
		Telecrodie SA	19
		Transfield	20
		Virgin Group	20
		Westman	20

Charlotte's loan star flies in Texas

NCNB drove a hard bargain in its rescue of First RepublicBank, says Anatole Kaletsky

TOKYO, London, New York, Charlotte? It would still be an exaggeration to suggest that Charlotte is on its way to becoming an international financial centre. But from now on, this charmingly old-fashioned city of 350,000 souls, which has nestled obscurely since Gone With the Wind in the rolling green countryside of North Carolina, will figure at least as prominently on the itineraries of the world's financiers as Dallas and Houston did a decade ago. Then, in their turn, were staking claims to prominence as America's fastest-growing centres of banking.

That much has already been achieved by Mr Hugh McColl, the blustering ex-Marine who runs Charlotte's biggest bank, NCNB Corporation. By agreeing to take the insolvent First RepublicBank of Texas off the hands of the Federal government, Mr McColl has just catapulted his institution into the top ten US banks in terms of assets.

This alone must be the source of some satisfaction for a man who has presided over a doubling of NCNB's assets since he took over in 1985, and who engaged in a well publicised "battle of the skyscrapers" when his bank's main cross-town rival, First Union Bank, began constructing a 42-story building in Charlotte.

Mr McColl, who promptly announced plans to put up a 60-story building, will now sit atop not only the biggest office block in town, but easily the biggest bank outside New York and California.

In winning control of First RepublicBank, however, Mr McColl has also drawn attention more clearly than ever before to the main reasons underlying the huge regional upheavals which have transformed the US banking

industry over the past five years

— and have located most of the

country's fastest growing and

most successful lending institu-

tions in such out-of-the-way provincial towns as Jacksonville, Winston-Salem, Columbus and Atlanta, as well as Charlotte.

Regional banks like NCNB

have overtaken their money cen-

tre rivals in terms of growth,

returns on equity and market

capitalisation for three essential

reasons. They largely avoided the

Third World lending debacles of

the 1970s and early 1980s.

They have expanded by emphasising

middle market lending and retail

services in relatively prosperous

regions of the country. And,

partly because they were unen-

umbered by the managerial and

financial burdens of the trouble-

some international loan portfo-

lios, they have exploited and

expanded loopholes in US inter-

state lending laws, reaping big

economies of scale by introducing

professional management and

advanced technology into dozens

of small local banks.

Indeed, North Carolina's lead-

ing role in negotiating inter-state

banking treaties with other

states in the Southeastern region

is probably the main reason why

it is home to three of the fastest

growing banks in the US —

NCNB, First Union and First

Wachovia.

After this weekend's deal,

NCNB will stand head and shoul-

ders above the other super-re-

gional. Its total assets will be

roughly doubled by the First

RepublicBank acquisition — from

\$26.5bn, to somewhere around

\$54bn after the Federal Deposit

Insurance Corporation writes

down to market value the Texas

institution's \$5bn or more in

non-performing loans.

The question now is obvious.

Will the expansion into Texas,

the graveyard of so many bank-

ers' ambitions, undermine the

foundations of its own success in

terms of operating in its own

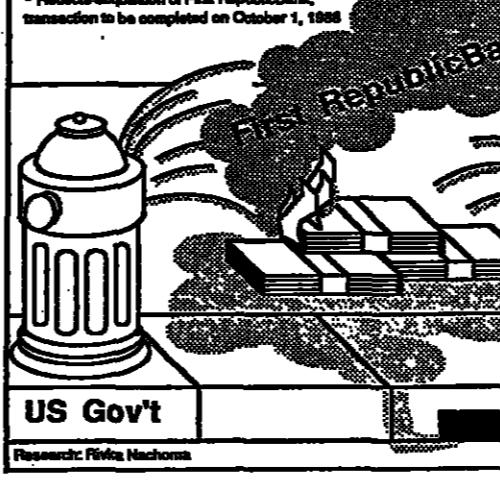
region?

Yesterday Mr McColl was busy

US BANKS

by assets	by market capitalisation
Chase	1
Chase Manhattan	2
BankAmerica	3
JP Morgan	4
Chemical Bank	5
Security Pacific	6
Merrill Lynch	7
Bankers Trust	8
Fleet Investors	9
NCNB	10
Wells Fargo	11
First Chicago	12
PNC Financial	13
Bank of America	14
Commerce Bank	15
Bank of New England	16
Bankers Trust	17
First Union	18
Bank of America	19
Marine Midland	20

\* Reflects acquisition of First RepublicBank transaction to be completed on October 1, 1988



Graphic by Chris Walker

Japan launches Sankyo Seiki dealing probe

By Stefan Wagstyl in Tokyo

THE JAPANESE Ministry of Finance has launched the country's first insider trading investigation since the passage in May of a tough new regulatory code.

The ministry has asked the Tokyo Stock Exchange to probe trading in Sankyo Seiki

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

28th July, 1988



## Hitachi Metals, Ltd.

U.S.\$240,000,000

4 1/4 per cent. Guaranteed Bonds due 1993

with

### Warrants

to subscribe for shares of common stock of  
Hitachi Metals, Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by  
Hitachi, Ltd.

Issue Price 100 per cent.

Nomura International Limited

Sanwa International Limited

The Nikko Securities Co., (Europe) Ltd.

IBJ International Limited

Fuji International Finance Limited.

Yamaichi International (Europe) Limited

Barclays de Zoete Wedd Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Capital Markets Limited

Robert Fleming & Co. Limited

Kleinwort Benson Limited

Merrill Lynch International & Co.

New Japan Securities Europe Limited

Salomon Brothers International Limited

J. Henry Schroder Wag & Co. Limited

Union Bank of Switzerland (Securities) Limited

Daiwa Europe Limited

Bank of Tokyo Capital Markets Group

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

DKB International Limited

Kidder, Peabody International Limited

KOKUSAI Europe Limited

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Sanyo International Limited

Toyo Trust International Limited

S.G. Warburg Securities

This announcement appears as a matter of record only.

28th July, 1988



## TOYO TIRE & RUBBER CO., LTD.

(Toyo Gomu Kogyo Kabushiki Kaisha)

U.S. \$100,000,000

4 1/4 per cent. Guaranteed Notes due 1993

with

### Warrants

to subscribe for shares of common stock of Toyo Tire & Rubber Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Long-Term Credit Bank of Japan, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

LTCB International Limited

Nomura International Limited

Commerzbank Aktiengesellschaft

Daiwa Bank (Capital Management) Limited

Kleinwort Benson Limited

New Japan Securities (Europe) Limited

Salomon Brothers International Limited

Smith Barney, Harris Upham & Co. Incorporated

Swedbanken Group

Toyo Trust International Limited

Sanwa International Limited

ANZ Merchant Bank Limited

Credit Lyonnais

Daiwa Europe Limited

Lea Securities Limited

The Nikko Securities Co., (Europe) Ltd.

J. Henry Schroder Wag & Co. Limited

Société Générale

Taiyo Kobe International Limited

Union Bank of Switzerland (Securities) Limited

## INTERNATIONAL COMPANIES AND FINANCE

### Amoco clears last Dome hurdle

The thoughts of Scottish-born Mr Howard Macdonald, chairman of Dome Petroleum, are beginning to stray to his home in the UK stockbroker belt as the protracted tussle over Amoco's takeover of his company appears to be drawing to an end.

The recent endorsement by the Alberta Court of Queen's Bench of Amoco Canada's C\$5.5bn (US\$4.6bn) takeover plan for the debt-laden Calgary energy company removed the last major hurdle blocking the proposed merger.

Amoco now expects to close the deal by the end of September. This would conclude what has become a particularly tortuous corporate soap opera and leave Mr Macdonald free to return to home in the south of England.

The court ruling calmed 15 months of legal wrangling in which - slowly but surely - secured and unsecured creditors, a large majority of shareholders and the Canadian Government have been persuaded to back Amoco's offer.

Since Dome's main lenders persuaded Amoco last November to increase its original C\$5.1bn bid, the two parties have endured a series of court challenges by shareholders claiming more money or a stake in the new company. According to some estimates, overall legal costs have averaged C\$1m a month since April 1987 when the takeover agreement was struck.

Technically, the judge's decision is subject to appeal and indeed may be challenged by Mr Abdurrahman Premium, a businessman who claims to have made a higher offer than Amoco for Dome.

The two companies present a good fit: more than 40 per cent of Amoco's conventional oil reserves in western Canada are

located on properties where Dome has an interest.

The acquisition will significantly increase the importance of natural gas to Amoco, transforming the Chicago-based parent company into the richest holder of natural gas reserves in North America. After the deal is completed, the corporation's reserves will consist of some 52 per cent natural gas and 48 per cent oil. This compares with a ratio of 40 per cent gas to 60 per cent oil to

doctors outside South Africa.

As part of the price for securing government approval of the deal, Amoco has agreed to invest C\$1.5bn in capital spending over the next five years and has pledged to keep layoffs to a minimum. Several senior Dome executives, in addition to Mr Macdonald, are known to be leaving, however.

Amoco has also promised that 20 per cent of Amoco Canada's voting stock will be made available to Canadian investors in a series of offerings which would begin within five years of the completion of the Dome purchase.

According to Mr Stacy, the new company's debt would total some C\$4bn, but he expects the level of debt to fall quickly.

The delay in approving the deal, while irritating to both parties, has at least given them the opportunity to consider thoroughly the consequences of joining forces. For more than a year, countless bilateral committees have been preparing the ground. "We are ready to merge with a high level of understanding between the two parties," is the view of Mr Macdonald.

The takeover will complete the demise of a 38-year-old company which was undone by too many debt-financed acquisitions and the end of Opec hegemony in the oil market which resulted in a fall in oil prices.

In retrospect, perhaps the biggest single blunder was the C\$10bn purchase in 1981 of Hudson's Bay Oil and Gas. According to the company's latest quarterly report for the period ended March 31, Dome's overall liabilities have now reached C\$6.5bn.

years ago, in total, Amoco will be buying 212m barrels of oil and three trillion (million million) cu ft of gas in proven reserves.

In the longer run, however, Dome's most valuable asset may prove to be its vast 11-million-acre undeveloped land holding. Dome, which is shortly to move to new premises in Calgary, is essentially gambling that these properties will yield significant marketable reserves. Dome's drilling programmes have for several years been impeded by its debt problems.

It will be some time before Amoco knows whether its gamble has paid off. In the meantime, Mr Don Stacy, Amoco Canada president, has indicated that the company expects to raise about C\$1bn from property and investment sales. These would include the disposal of Dome's 8 per cent stake in Place Dome, the largest western world gold pro-

### Wessanen in US acquisitions

By Our Financial Staff

WESSANEN, the big Dutch food processor and distributor, has acquired two distributors of health food products in the US for an undisclosed price.

It purchased Gourmet Foods, of St Paul, Minnesota, and Award Foods, of Dallas, from their unidentified sole shareholder. The two US companies produce and market a wide range of branded health food products and operate delicatessen in the midwest and

southeast US.

Their consolidation into Wessanen's annual accounts will have "a favourable" impact on the Dutch parent's annual earnings as well as worldwide sales.

The acquisitions are in line with Wessanen's stated intention of expanding internationally, notably in the US, where the company already derives about 35 per cent of its F1.27bn (US1.75bn) a year in worldwide sales.

Dutch food and consumer products groups, such as Wessanen, and retailers Ahold and Vandex International have built up a large presence in the US market in recent years.

Wessanen said Gourmet Foods and Award Foods have combined annual sales of around \$60m and together employ 260 workers. The two companies will be merged into Wessanen's Tree of Life health food distribution division of its Wessanen USA subsidiary.

### IBM's new range in demand

By Hugo Dixon

INTERNATIONAL BUSINESS MACHINES' strategy for rebuilding its share of the market for mid-range computers is proceeding better than expected, according to a senior executive at the world's largest computer company.

In June, IBM launched a new line of mid-range computers - the AS/400 - with the aim of fighting back at rival manufacturers such as Digital Equipment of the US, which has been particularly aggressive in this sector of the market.

Mr Bill Grabe, who was in

charge of the worldwide launch of the AS/400 range, said in London yesterday that orders for the new machines were running ahead of expectations and many customers were ordering machines from the more powerful end of the range.

Mr Grabe said 60 per cent of the orders were for the more powerful varieties, compared with the 40 per cent that the company had expected. Most of the orders would turn into actual sales, because over 80 per cent of customers had said

they wanted the new machine delivered this year.

The strength in demand for the more powerful machines meant that there might be a three to six month delay in the delivery of some peripheral equipment, Mr Grabe said. However, he was confident that IBM would be able to satisfy demand for basic units.

Europe is generating more orders for the AS/400 computers than North America - the first time Europe has been the largest market for one of IBM's main products.

### Rising costs hit Gould profits

By Our Financial Staff

GOULD, the US computer and electronic products group, saw second-quarter earnings decline as lower results from its electronic systems and higher net interest expenses offset progress elsewhere in the group.

Second-quarter net operating earnings came out at \$6.5m or 15 cents a share, compared with \$11.2m or 25 cents last time. Revenue advanced to \$18.4m from \$18.8m.

At the halfway stage net

operating earnings were down at \$17.7m or 39 cents, against \$19m or 43 cents, on revenues of \$40.3m, up from \$37.8m.

The year-to-date earnings included dividend income from preferred stock and a gain from the sale of real estate, both non-recurring items.

Gould said the decline in information systems revenue and earnings, which make up the electronic systems segment, were identified.

The company said new orders in the second quarter were \$205.1m, about 14 per cent higher than the \$180.3m in the 1987 second quarter.

Proviso in Californian deal

By Robert Gibbons in Montreal

PROVIGO, Canada's second largest food distributor after the Weston group's Loblaw, is buying 15 California supermarkets.

The move was not disclosed but it is estimated to be around US\$100m. Lucky-Alpha Beta, the two retail chains

and analysts had feared it might attempt an acquisition difficult to digest.

However, early this year Proviso made clear it would move step by step and bought 11 supermarkets in San Francisco for an estimated US\$25m.

The two retail acquisitions represent retail sales of around US\$250m. Together with the wholesaling operation and retail services to independent operators, Proviso's total food distribution volume in California will be about US\$650m and it is expected to make further small acquisitions.

In its latest year Proviso earned C\$67.22m (US\$42m) or 50 cents a share on total volume of \$6.4bn.

• Glaverbel of Belgium, in partnership with a Canadian group, is to build a C\$140m flat glass manufacturing plant near Quebec city with capacity of 500 tonnes daily and due upstream in 1990.

### NORTH AMERICAN QUARTERLY RESULTS

AVON PRODUCTS  
Toiletries, cosmetics

Second quarter 1988 1987

Revenues 2,125m 1,977m  
Op net income 37.4m 36.4m  
Op net profit 0.53 0.52  
SIX months 4,122m 3,934m  
Revenues 4,250m 3,918m  
Op net income 75.8m 71.2m  
Op net profit 1.65 1.52

NETS

Op net profit 2.05 1.95

Op net income 4.05 3.95

Op net profit 0.85 0.82

Op net income 1.05 0.95

Op net profit 0.25 0.22

Op net income 0.35 0.32

Op net profit 0.15 0.13

Op net income 0.45 0.42

Op net profit 0.15 0.13

## INTERNATIONAL COMPANIES AND FINANCE

## Unprecedented battle of La Suisse suitors

John Wicks reports on the continuing fight over a Lausanne insurance company

LAST WEEK'S announcement of an increased bid for La Suisse, the Swiss insurance company, by Mr Tito Tettamanti's Saurer Gruppe Holding means the continuation of an unprecedented battle on the Swiss stock market.

The latest in a round of public offers, this represents a price of SFr17,200 (\$430m) if all shares are acquired - a sum well in excess of La Suisse's gross annual premiums and more than 23 times the expected 1988 earnings.

In May, the board of La Suisse proposed a series of measures to ward off unwelcome bids and "preserve the Swiss character of the company." This apparently referred to advances that had been made by Allianz, the leading German insurer.

The statutes were subsequently revised to limit entry to the company's stock ledger, but a capital restructuring proposal which would have put voting control temporarily in the hands of Swiss Bank Corporation was withdrawn after hefty opposition from shareholders.

On July 19 the real battle began, though, with domestic



Tito Tettamanti: logical consequence of expansion

protagonists, Mr André Grebler, a Swiss citizen resident in Spain, made a bid of SFr7,200 per registered share for a 51 per cent stake in La Suisse.

This bid, since withdrawn, was followed by one of SFr10,000 by Saurer-Gruppe Holding for at least two-thirds of the Lausanne company's 45,000 registered shares. A few days later Swiss Life Insurance and Pension (Rentenanstalt), offered SFr12,000. Last Friday afternoon Saurer replied by raising its bid to SFr14,000.

This series of threatened and actual offers has had a corresponding effect on share prices. A SFr500 La Suisse registered share, which had been quoted at SFr5,500 at the end of 1987, more than doubled its price after the cluster in May, going up to SFr8,500 before Saurer's first offer.

The Swiss Life bid and the second Saurer offer brought the quotation up to SFr9,500 last Thursday and SFr12,000 at the end of the week's trading. Further increases are expected this week.

At first glance, this might seem an excessive development. La Suisse last year ranked as Switzerland's eighth biggest life assurance company

but analysts have put the intrinsic value of the share at

between SFr12,800 and SFr13,200, a figure which complies with the Swiss theory that insurance companies' premium income per share is close to material assets value.

Furthermore, both remaining bidders are interested in obtaining control over La Suisse. Mr Tettamanti, who in April sold his substantial stake in the Sulzer Brothers Swiss engineering group to Mr Werner Rey's Omni-Holding, sees entry into the insurance sector as a "logical consequence" of the expansion of Saurer.

The Arbon-based company, whose operations are centred on the building of textile machinery and other engineering activities, is intended to "acquire a broad portfolio" of holdings in promising industrial and service companies. Elsewhere, Mr Tettamanti this June joined US investors in a \$263m deal to buy the phosphate fertilisers business of W.R. Grace.

Swiss Life, whose SFr12,000 bid still stands, has opposed both Mr Grebler and Saurer as being outsiders to the insurance business. The Zurich company, the country's biggest life insurer, would welcome the addition of La Suisse, which it

also feels shares a corporate philosophy.

It is not yet clear who will win the day. La Suisse's board continues to back the Swiss Life bid despite Saurer's having upped the ante and the fact that Swiss Life has said SFr12,000 is its last word.

La Suisse, attracted by the "European dimensions" which a link to the industry leader would bring, has already said it would in the case of Swiss Life lift the new statute forbidding any shareholder from holding more than 2 per cent of the capital.

At the same time, Dr Elka Gouzer-Wächter, La Suisse shareholder spokeswoman who was instrumental in bringing down the SBC proposal in May, has talked to Mr Tettamanti and expressed her approval of his promise to leave the company in Lausanne.

The La Suisse deal is only one example of the unrest in the Swiss insurance market. The Union Suisse concern in Geneva was recently acquired by Generali of Italy. The Baloise Group this spring had to introduce registration rules to ward off an acquisition attempt, apparently by a French insurer.

## Sulzer buys Bingham for \$60m

By Nick Garnett

SULZER, the Swiss equipment company, is pushing into the US pump market, following its purchase of Bingham International, a large US pump manufacturer. The acquisition is a further piece of consolidation within the industry.

The purchase confirms Sulzer as the second largest European-based pump maker, after KSB of West Germany, and ahead of West in the UK.

Sulzer is believed to have paid Bingham's parent, the California group Guy Atkinson, between \$40m and \$70m. Sulzer has held a minority stake in the Oregon-based company for about 18 months.

Bingham, which employs 700 and manufactures a range of pumps, especially for the oil and nuclear power-generation industry, has annual sales of about \$70m. It has four factories in the US and Canada.

The purchase will lift Sulzer's expected worldwide sales this year to more than \$250m.

A series of acquisitions in the past few years has tended to concentrate power in a fewer number of large pump makers. Recent ownership changes have included KSB's purchase of Pumps Guinard in France, the acquisition of Pleuger in West Germany by Dresser of the US, and West's purchase of another UK-based company, Mather and Platt.

## Agache to boost LVMH position through Dior

By George Graham in Paris

MR BERNARD ARNAULT, chairman of Financière Agache, is on the point of fortifying his position in Moët Hennessy-Louis Vuitton LVMH, the champagne, cognac and luxury goods conglomerate which still seems to be suffering from internal rifts.

Mr Arnault, who together with Guiness, the UK drinks group, has built up a 27.7 per cent stake in LVMH over the past month and is steadily climbing towards 30 per cent, will raise an estimated FFr3.3m (\$22m) through a private placing of Christian Dior, the couture house 99.8 per cent controlled by Agache group.

Agache will also receive Agache's 50 per cent stake in Jacques Rober, the company created with Guiness to hold their joint stake in LVMH. Dior will thus become a luxury sector holding company valued at FFr6.882m by Choisé Dupont, the stockbroking firm partly owned by Crédit Lyonnais.

The placing is likely to involve 331,000 shares priced at FFr105,200 each.

The operation will release more than FFr3.6m, on top of the FFr2.2m of cash Mr Arnault still retains, and could be used to increase the Agache stake in LVMH. Those close to the deal believe Mr Arnault wants to be ready to buy in case any of the Moët-Hennessy or Vuitton founding families decides to sell.

At the same time, Mr Arnault appears to have strengthened his position in LVMH through a new distribution of board seats. The group will ask an extraordinary shareholders' meeting on September 22 to change its statutes, creating a management board and a separate supervisory board similar to the usual West German structure.

The management board is expected to include at least four members: Mr Alain Chavatier, chairman of LVMH and leader of its drinks faction; Mr Henry Racamier, vice chairman and head of the Vuitton clan; Mr Jean-Louis Masurel, group managing director, and Mr Arnault.

Mr Racamier, who has continued to express his worries about an eventual dominance of LVMH's drink interests over its luxury goods operations, refused the chairmanship of the supervisory board, which is, none the less, expected to be chaired by a Vuitton representative.

The likely composition of the 12 man supervisory board is described as evenly balanced between three camp: Arnault, Moët Hennessy and Vuitton.

But the Moët Hennessy camp includes Mr Anthony Tennant, chief executive of Guiness, although he is Mr Arnault's partner in the Jacques Rober holding company, and Mr Bruno Roger, who is unlikely to vote against Mr Antoine Bernheim, his colleague at Lazard Frères.

Mr Bernheim, a long-standing adviser of Mr Arnault, is expected to be one of his representatives on the supervisory board.

## Philips ups control on US unit

By Our Financial Staff

PHILIPS, the Dutch-based electronics group, yesterday announced a further tightening of control over its North American Philips (NAPC) subsidiary, which is beginning to recover after some years of struggling against intense competition.

The Eindhoven-based multi-national said it named Mr Gerrit Jeelof chairman and chief executive of NAPC, a wholly owned subsidiary, effective September 1. He replaces Mr Cees Bruyne, another Dutchman who has been chief executive of the company since 1978.

Philips said the appointment of Mr Jeelof, who is an executive vice president and vice chairman of the management board and group management committee of the parent company, was made to further integrate its US operations into the global activities of the company.

As part of the reorganisation, Philips said it had also created a new unit, Consol-

ated Electronics, effective September 1. Mr Bruyne will be chairman and chief executive of the unit.

Philips said the new US company would include a number of North American Philips businesses whose activities are unrelated to Philips' product lines, as well as its defence systems division.

Businesses owned by Consolidated Electronics will include

electromechanical products, tooth brushes and medical brushes, cable television systems, home products and orchestra instruments.

Consolidated Electronics will be a wholly owned subsidiary of North American Philips with its own management structure, headquarters and board of directors. It will operate separately from North American Philips, both legally and financially.

Philips is aiming at four business areas: consumer electronics, lighting, information technology and electronic components, as core global activities.

NAPC's results have fallen sharply over recent years but it has made progress turning round the consumer electronics and lighting sectors.

About half of NAPC's \$1.48m in consumer electronics comes from televisions.

Last week, Philips reported sharply lower earnings for the second quarter.

Leaves few shares "in play." But in a complication to the long-running saga, Transfield is under a court order to sell its Ical stake down to below 20 per cent.

The independent report showed that Ical is forecasting a 16 per cent increase in after-tax earnings for the current September year to A\$7.6m and an 18 per cent lift in the dividend to 15 cents a share.

In other takeover developments yesterday, New Zealand-based Chase Corporation (unconnected with Chase Manhattan of the US) launched an A\$44m mop-up offer for its subsidiary, Jonray Holdings. The offer is 84 cents cash a share and 5 cents cash per Jonray share.

Ical directors released an independent report from Partnership Pacific, a merchant bank, valuing the company's shares at between A\$2.64 and A\$3.12, well above the A\$2.35 offered by Transfield. They said shareholders accounting for more than 40 per cent of the company's capital had stated they would not be accepting the Transfield bid.

Chase, an investment and property company, already controls 53.7 per cent of its target's capital and the bid follows asset sales totalling nearly A\$40m by Jonray. Most were purchased by two Jonray executives, Mr Ross Grant and Mr Mark Scott, formerly among Australia's leading merchant bankers.

Chase directors said yesterday Mr Grant and Mr Scott had agreed to accept the new bid

## QUARTERLY DIVIDEND

50c

per common share

PAYABLE: SEPTEMBER 15, 1988

RECORD: AUGUST 19, 1988

DECLARED: JULY 27, 1988

Continuous dividend payments since 1939.

Cyril J. Smith

Vice President &amp; Secretary

PANHANDLE EASTERN CORPORATION

P.O. Box 1642

Houston, Texas 77231-1642

## Ical shuns rival's A\$53m bid

By Bruce Jacques in Sydney

THE BATTLE for control of Australia's strategic naval shipbuilding capacity took another turn yesterday with directors of Ical, formerly an offshoot of the UK-based International Combustion group, strongly rejecting a A\$53m (US\$42.7m) bid.

The offer comes from Transfield, the privately owned Transfield Group. At stake is control of the Williamstown dockyard in Victoria, a former naval establishment recently privatised by the Federal Government.

With it comes a potential major share of the Government's proposed Anzac shipbuilding programme, worth an estimated A\$500m over the next few years.

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## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Liffe gives taxman a muted cheer  
Dominique Jackson on Revenue guidelines for futures and options

A muted cheer rather than a rousing welcome has greeted long-awaited Inland Revenue guidelines on the taxation of financial futures and options.

Many UK pension funds, insurance companies and unit trusts had been awaiting a statement of practice from the tax authorities before moving to increase their use of futures and options.

Since last October's equity crash, the market has been far more risk-averse and, despite an inevitable post-crash setback, institutional interest in derivatives is now increasing dramatically. Volumes traded in London could well increase substantially following the clarification of the tax position.

"This development goes a long way towards creating an environment in which institutional investors can use these instruments for the purposes for which they were intended - that is to manage their exposure to risk," said Mr David Heron, director of risk management and derivatives products at James Capel, the stockbroker.

However, while the statement has wiped away much of the definitional fog obscuring the tax treatment of futures and options transactions, many market participants still believe that the UK authorities could do far more to support the continued development of London-based derivatives markets.

A widely held goal is to have futures and options accorded symmetry of tax treatment with the securities and instruments which underly them - a step which many point out would greatly simplify the whole taxation process at the same time.

However, a combination of bureaucratic red tape and persistent suspicion about the use of derivative products is likely to delay this development and could conceivably drive the markets offshore or to rival

European financial centres in the interim.

Since the derivatives market first started in London - traded options a decade ago and financial futures trading in 1982 - UK institutions have held back from large-scale participation. This was largely because the distinction between hedging transactions - considered capital in nature and thus tax-exempt for the institutions - and speculative trading, which would be liable to income tax, remained unclear.

The blurred distinction between hedging and speculation arises to some extent from early associations between futures and options trading and gambling. In West Germany, although futures and options trading is scheduled to commence next year, the development of derivatives markets has been markedly slowed by uncertainties over the potential infringement of gaming laws.

Several UK market bodies, ranging from the London International Financial Futures Exchange, the Stock Exchange and the main traded options brokers to the National Association of Pension Funds, have waged a long campaign for clearer rules in line with the fairly straightforward guidelines currently in force in centres such as Paris and Amsterdam.

After more than two years of talks, the tax authorities' statement effectively delineated where the Revenue stands on the more visible areas of derivatives trading. It gives a definition of a hedging transaction and lists other transactions which are likely to be regarded as capital in nature.

"It is most welcome to see some kind of response from the authorities," commented one senior fund manager. "This finally clarifies their position on hedging and will no doubt open the way to more efficient risk management for many institutions." Up to now, institutions have not generally participated on a regular basis, and if so, have usually concentrated on one or two specific products. Few institutions employ derivatives specialists, although this could change now their tax position is somewhat clearer.

The Revenue's statement offers a handful of examples to illustrate transactions which might be treated as giving rise to capital gains and losses. This is a major concern of the Association for Futures Investment, a pressure group for the wider investment use of futures, which has called for a clear statement of practice on the taxation of futures transactions by UK-based investment funds and unit trusts now authorised to invest in futures contracts under the Financial Services Act.

According to Mr Roger Butler of the AFI, the current uncertainty is sure to blight the success of these specialist funds. Under present circumstances, a UK resident investing in these funds could well be liable to both 35 per cent corporation tax within the fund and to capital gains tax of 40 per cent when he redeems his units, whereas non-resident investors would have no incentives whatsoever to use the UK funds when offshore funds offer tax-free methods of accessing the markets.

It is precisely these types of anomalies which continue to give many fund managers and futures and options traders cause for concern.

Mr Quintin Price, head of options research at James Capel, applauded the latest Revenue guidelines as a very positive step but added that further changes in the tax treatment of derivatives were vital in order for the industry in the UK to remain central to Europe and provide the European base of a global trading axis.

Investors in gilts or in the stock market may sell gilt or index futures to safeguard the value of their capital investment against a drop in the cash markets.

Nevertheless, there are still some grey areas left untouched upon in the new guidelines, according to Mr Michael Jenkins, Liffe chief executive. "There is no mention, for example, of anticipatory hedges."

These include: buying a foreign currency future before the purchase of an asset denominated in that currency or the purchase of an option in respect of an underlying asset as the first step towards acquiring the asset itself.

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## Farmers to contest bid clearance

By Nick Sunker

**FARMERS GROUP**, the US insurer, yesterday placed another potential obstacle in the path of the hostile £4.5bn bid from the UK's BAT Industries with the news that it plans to appeal to the Arizona state courts against a June 3 decision by state officials to give the bid regulatory clearance.

The Los Angeles-based group said that hearings held by the Arizona Insurance Department did not allow "the opportunity to raise what it called "significant issues" about the BAT takeover plan.

In particular, Farmers said it wanted to discuss the "negative financial impact" of the

proposed acquisition. In a statement apparently signalling its intention of continuing its stiff resistance to BAT in the nine states where approval is needed from local insurance commissioners, Farmers added that it foresees "substantial regulatory problems" still ahead of the British group.

Farmers said that in Arizona, it had been prevented from giving evidence on issues such as BAT's potential exposure to product liability suits against the tobacco industry, and what it alleges are BAT's plans to cut back the group's medical malpractice insurance business.

Farmers' announcement

came as little surprise to BAT, and followed a decision by the Arizona department on Friday denying a request for a rehearing of BAT's application to buy the US company's subsidiary in the state.

Friday's decision was part of a mixed bag of developments in several states where regulators are considering the bid. The next key piece of news is expected at the end of this week, however, when Judge Kurt Lewin of the California Superior Court in Los Angeles is likely to rule on BAT's appeal about a state insurance department decision to refuse permission for the acquisition.



Patrick Sheehy, chairman of BAT Industries

## Allied Dunbar sets up mortgage company

By David Barchard

**ALLIED DUNBAR** Mortgages has set up a company to specialise in securitised mortgages for the self-employed, controlling directors, and others who may have difficulty in obtaining mortgages from other institutions which are commensurate with their gross incomes.

Called Secured Residential Funding, it is owned by a

trustee company, with nominal capital, and will be independently managed by the Household Mortgage Corporation.

Though SRF will initially fund through the syndication in the interbank market, it is expected that most of its funds will eventually come from the securitisation markets.

The average size of a mort-

gage from SRF will be around £60,000 though the company will be willing to issue much smaller mortgages, especially in parts of the UK where house prices are below the national average.

"The self-employed account for around ten per cent of the workforce," said Mr Duncan Young, managing director for

HMC yesterday. "Mortgage services for them should be highly competitive."

Mr Martin Russell, formerly of Grand Metropolitan, has been appointed executive director and treasurer, and Mr Andrew French, has been made executive director for operations.

## Expanding Ashtead advances to £3.15m

By Vanessa Houlier

**ASHTEAD** GROUP, USM-quoted plant hire company, more than trebled pre-tax profits to £3.15m (£1.02m) in the year to April 30. The results, which were slightly better than expected, left the share price unchanged yesterday.

The improvement stemmed from a sharp rise in turnover to £13m (£5.1m) and an increase in margins from 20 per cent to 24 per cent.

Mr Peter Lewis, chairman, said the results had been helped by the boom in the construction industry, although he

ascribed the group's underlying growth to its innovative approach to industrial relations.

"The only way we can achieve these kinds of margins is because of the profit-sharing scheme operated by all depots," he said. A total of £250,000 was paid out under this scheme in the year.

The original nine depots produced turnover growth of 37 per cent. Keystone, which was bought in March 1987, made its first full-year contribution and produced 15 per cent growth in revenues and a substantial

increase in margins.

The three acquisitions made during the year, which helped Ashtead increase its number of depots to 29, were also successfully integrated, Mr Lewis said. He added that there was potential for profits improvements from the new acquisitions, which had historic margins of less than 10 per cent. In addition, further acquisitions were planned, which could double the number of depots.

Gearing was reduced from 12 per cent to 7 per cent, despite capital investment on plant of £4.9m (£2.1m).

Earnings per share surged to 30.5p (11.2p). A final dividend of 2.5p was proposed, making a total of 4p (2p).

### • COMMENT

With its soaring margins and

fast-expanding market share, Ashtead has already caught the eye of the City. And with analysts expecting profits of at least £4.3m this year, their enthusiasm is duly reflected in a prospective multiple of 14. Yet despite this lofty rating, the argument for taking some shares away is a highly attractive one. Ashtead's emphasis on profit sharing, combined with excellent financial controls, promises some laudable results. Margins, particularly in recently-acquired depots, are fast moving upwards and could, the company reckons, exceed 30 per cent. For a growing and highly fragmented market for non-operating plant hire worth £250m, there is plenty of scope for expansion.

## Property sales give Caird finance for re-investment

By Andrew Taylor

**CAIRD GROUP** has agreed to sell off most of its property investment portfolio so that it can concentrate on its growing waste disposals and environmental services operations.

Caird said the sale of the properties for £25.5m to Rugby Securities would result in a pre-tax profit of £7.00m.

Previously Caird had sold some of its properties for £1.35m to North of Scotland Investment Company. It also disposed of a property in South Shields for £325,000.

It said the cash raised would be used to further the development of its waste disposal and environmental services busi-

nesses.

The company has made 13 waste disposal/environmental services acquisitions since November; it also has a 5.4 per cent stake in Leigh Interests, a leading UK waste disposal company.

Last month Caird withdrew a £7.5m bid for Wistech, a specialist cleaning and materials company.

Caird said that following the sale to Rugby Securities, it would be left with an investment property in Teesside and an interest in three joint venture residential property companies.

## Alba gains French hold

By David Cohen

**ALBA**, the consumer electronics group, has moved to secure a pre-1982 presence in Continental Europe with the acquisition of 95 per cent of its French distributor, Teletridis SA for an initial cash consideration of FFr1.15m (£1.06m).

The purchase follows the 25m acquisition of Bush Radio, consumer electronics distributor, and marks the group's first expansion into mainland Europe.

## Flextech back in the black with £314,000

By David Cohen

**FLEXTECH** has returned to profits with £314,000 pre-tax for the 10 months to March 31 1988 against a loss of the previous 12 months of £258,000. Earnings per 10p share for this USM-quoted company were 0.29p, compared with losses of 2.05p.

The company intends to eliminate the deficit on the retained profit and loss account by using some of the available share premium account.

Turnover this time was £13.08m. The pre-tax figure was struck after finance charges of £154,000 against a credit of £287,000 and share of associates losses of £104,000 (£58,000).

**PARK FOOD** decreases

Park Food Group, which packs and supplies hampers, reported a downturn in pre-tax profits from £2.05m to £2.26m in the year to March 31 1988, despite an increased turnover of £22.4m against £20.4m.

A breakdown of profits showed: hampers £2.12m (£2.39m); drinks £10,000 (£53,000); temperature controlled £89,000 loss (£20,000 loss); and other activities £217,000 (£16,000).

Earnings per 10p share fell from 16.5p to 13.8p, but the dividend total is to be raised to 5.3p (4.8p) with a proposed final of 3.6p.

## Kingsrange

**KINGS RANGE**, the toiletries manufacturer, has just beat the forecast of pre-tax profits for the year to April 30 not in excess of £165,000. The result, of £20,000, was a substantial drop from the £1.34m of last time, the flotation forecast of £1.6m and the £1.12m achieved in the first half.

Turnover, however, rose 13 per cent to £15.3m (£13.51m). Earnings per 10p share fell to 0.6p (7.5p). A final dividend of 0.75p is proposed to make a total of 1.5p.

## COMPANY NEWS IN BRIEF

**BOWTHORPE HOLDINGS** is acquiring 91.67 per cent of Elbemore SRL, Italian manufacturer of heat transfer devices, for \$985,000 cash.

**COMMERCIAL BANK** of the Near East: pre-tax profit dropped from £502,952 to £265,662 in the six months to June 30 on gross income of £1.56m (£1.58m).

**GRAHAMS BINTOWL** Investment Trust: Net asset value per share £1.29 (1.28p) for the six months to June 30 (1.26p, 6.82p).

**NORMAN HAY** said under recent placing, shareholders had purchased 421,722 new shares (14.06 per cent) and the balance of 2.58m placed with investment clients of McCaughan Dyson Capital Cure.

**HIDONG ESTATE** (rubber and oil palm fruit producer in Malaysia): Pre-tax profits after replanting expenses M\$249,107 (M\$64,291 losses) for year to March 31 1988.

**STAVERT ZIGOMALA** (furniture and carpet wholesaler and retailer): Pre-tax profits for year to March 31 1988 were \$62,044 (\$60,916) and turnover \$795,505 (\$790,045). Earnings per ordinary stock unit 14.92p (14.91p) and per deferred unit 11.94p (11.93p). Dividend 12.75p (10.95p).

**MORAY FIRTH** Exploration: pre-tax profits £1.14m on turnover of £2.12m for six months to June 30. Extraordinary debit of £41,018 being introduction to Third Market in April, makes a loss of £39,304 for the period. Short programme of shallow diamond drillholes planned for August.

**TEX HOLDINGS** profitability continued to improve, annual meeting told. Benefits were showing from good order books and acquisition of plastics operation at Barnstaple. Factory acquired to expand engineering division.

## MONTHLY AVERAGES OF STOCK INDICES

	July	June	May	April
Financial Times				
Government Securities	87.84	89.23	89.99	90.74
Fixed Interest	97.36	98.10	97.99	97.62
Ordinary	1488.9	1470.0	1427.4	1421.2
Gold Mines	215.4	220.5	203.9	216.4
SEACO Bonds (5 p.m.)	25,430	25,783	25,023	25,923
F.T.-Actuaries				
Industrial Group	981.63	987.39	986.12	935.20
500 Share	1054.34	1042.22	1008.02	1011.11
Financial Group	711.28	707.92	673.38	683.72
All-Share	955.18	954.74	920.66	918.65
FT-SE 100	1865.1	1847.2	1782.5	1786.5
		July High	July Low	
Ordinary	1510.5 (11th)	1473.0 (28th)	857.99 (25th)	
All-Share	974.10 (11th)	974.10 (11th)	957.99 (25th)	
FT-SE 100	1877.2 (8th)	1837.7 (28th)		

**GRANVILLE** SPONSORED SECURITIES

High Low Company Price Charge Div (p) % P/E

222 185 Ass. Ind. Ordinary 222 0 8.7 3.8 8.7  
222 185 Ass. Ind. CDRS 222 0 10.0 4.3  
40 25 Avenging and Roids 38 0 0 0 0  
57 39 RBB Design Group (USM) 39 0 2.1 5.3 6.2  
145 152 RBB Design Group, Pref. 145 0 0 0 0  
115 100 Secur. Group Com. Pref. 115 0 4.7 5.8 5.4  
148 137 Brav Technologies 137 0 5.2 10.8 10.2  
114 100 Greenhill Com. Pref. 114 0 11.9 9.6 9.6  
222 240 CCL Group Ordinary 222 0 12.3 4.4 4.3  
155 120 CCL Group 11% Cdrd 155 0 14.7 9.5 9.5  
127 129 Carbo Eng. Cdrd 127 0 6.1 4.2 9.2  
127 147 Carbo Eng. Cdrd 127 0 6.1 4.2 9.2  
94 67 Carbo Eng. Cdrd 94 0 3.7 1.3 1.3  
118 67 Jackson Group (SE) 118 0 3.4 1.0 12.4  
340 245 Multilink NV Amer (SE) 340 0 0 0 0  
107 Robert Jenkins 107 0 0 0 0  
425 124 Robert Jenkins 425 0 0 0 0  
232 194 Tewar & Carter 232 0 0 0 0  
96 56 Trevian Holdings (USM) 96 0 0 0 0  
113 100 United Europe Com. Pref. 113 0 0 0 0  
293 203 W.S. Yards 293 0 0 0 0

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## UK COMPANY NEWS

**Sears shares fall 6p as Fraser denies sale of 10% stake**

Shares in Sears, the retail group which includes Selfridges, William Hill betting shops and the Mappin and Webb jewellers chain, slipped 6p to 132p yesterday as House of Fraser denied press speculation that it had sold its 10 per cent share stake, writes Nikki Tait.

Fraser, which is owned by the Egyptian Al-Fayed brothers and takes in Harrods, added that it considered its holding to be a "first-class investment". The Al-Fayed brothers had acquired last December - the bulk of it from an 8 per cent interest in Sears built up by the Australian Bell Group and sold on to Fraser.

Yesterday, Mr Geoffrey Maitland Smith, Sears' chairman, said he had been notified yesterday morning of its contents. Fraser, he said, had told him it regarded the stake as a long-term investment. Asked about any approaches to Sears recently, Mr Maitland Smith added that there had been "absolutely none - tentative or firm."

**Standard Chartered streamlines**

Standard Chartered has dropped one of its two auditors only two months after the annual meeting at which it asked shareholders to approve the appointment of both firms for another year, writes Rita Weller.

Deloitte Haskins & Sells will no longer have any involvement with the holding company's audit, but it will however, continue to audit a number of subsidiaries and branches of the bank. Peat Marwick McLintock becomes sole auditor of the main company.

Mr Richard Stein, finance director, said neither the removal of Deloitte nor the timing of the move was caused by disagreement between the bank and the auditors. This was confirmed by Deloitte.

The move was intended to introduce greater efficiency by doing away with the need to consult two firms in circumstances where only one was needed, said Mr Stein. It would save "several tens of thousands of pounds" of the annual audit bill, which last year amounted to £2.1m, he said.

Deloitte and Peat have been joint auditors of the bank since it was created by the merger of the Standard and Chartered banks in 1969.

**Blue Arrow stake**

County NatWest, the investment banking arm of National Westminster Bank, confirmed yesterday that it had no plans to sell its 9.4 per cent stake in Blue Arrow, the employment group, "for at least the next 12 months."

County picked up the stake during Blue Arrow's \$1.3bn (£760.23m) takeover of Manpower, US employment group, last year, when it underwrote a £331m rights issue.

Feathers County might sell its holding have undermined confidence in Blue Arrow's shares, which, despite rising 3p to 103p yesterday, are still well below the 166p at which the rights were offered.

**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Ashtead Group S	2.9	Oct 20	2	4	2
Gardner (DC) S	1.1	Oct 3	-	-	-
Malins Hedges S	1.5	-	1*	2.25	1.5*
Saville Gorst S	1.27*	-	0.98*	1.6	1.28*
TR Trustees Corp.	1.3	Sept 30	1.25	2.3	2.2*

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. 1On capital increased by rights and/or acquisition issues. S\$USM stock. \$USUnquoted stock. #Third market. \*Carries scrip alternative.

**Bibby US packaging side being sold to management**

By Andrew Hill

J. BIBBY & SONS, the agricultural and industrial conglomerate, has finally negotiated the sale of its US packaging division, but for less than the original asking price of \$130m (£76m).

Princeton Packaging is to be sold to its management for \$105m, nine months after Bibby proposed the sale of the flexible packaging operation to a US rival.

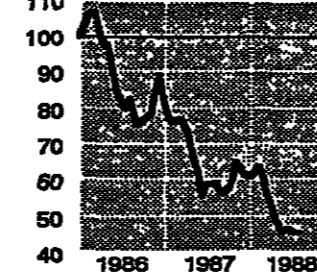
The UK group had won shareholder approval for the sale to James River Corporation, but in February the Federal Trade Commission blocked the plan because it would have given James River 50 per cent of the US market in polythene bags used to package bread and frozen food.

"This time the chances of the deal not going through must be very slight," said Mr Richard Mansell-Jones, chairman of Bibby, which is 86.5 per cent owned by Barlow Rand of South Africa.

The disposal, which includes Princeton's small retail packaging division, will take Bibby out of the US packaging market altogether, reducing US

**J. Bibby**

Share price relative to the FT-A All-Share Index



turnover by about 65 per cent on last year's figures.

Proceeds of the deal should cancel Bibby's borrowings, which stood at about 17 per cent of shareholders' funds at the September year-end.

Bibby will receive about \$58m in cash from the sale, \$42m as repayment of intra-group debt and \$5m in the form of an unsecured loan note. The terms are broadly the same as those of the original deal.

Mr Mansell-Jones said the

buy-out was at a lower price than the James River offer, but Bibby had made more efficient tax arrangements for the management deal. Princeton is to be sold at a premium to net asset value of \$13m after tax and expenses, compared with a \$20m premium for the original deal.

Bibby bought the company in April 1985 for \$24.5m, a 21 per cent discount to net asset value, but fierce competition from James River and others has reduced Princeton's profits from \$9.5m to \$2.1m last year. The parent company's sterling profits were cut by 21m to £34.5m.

Mr Dennis Crosby, managing director of the packaging division, is leading the Princeton buy-out. He will acquire 12.9 per cent of the shares in the new holding company, if the sale is approved, and will resign from the Bibby board.

In May, Bibby announced the \$40m sale of Interchecks, its US cheque manufacturer, to Norton Opx, the UK printing group.

Bibby's shares rose 2p to close at 170p.

**Virgin buys LWT stake in Super Channel**

By Raymond Smalley

Mr Richard Branson's Virgin Group yesterday increased its stake in Super Channel, the European satellite television channel, as London Weekend Television bowed out.

Virgin Communications said it had bought LWT's remaining shares in the venture, thereby raising its stake from 28 per cent to 35 per cent.

LWT received little more than £100,000 for its stake in the loss-making channel and the venture has cost it a total of 25m.

Apert from Virgin, four of the 14 ITV companies which founded Super Channel committed more money in May - Granada, Yorkshire, Television South and Anglia. The others saw their total stakes diluted to 20 per cent.

Despite the paltry price, yesterday's sale is worth nearly £1m to LWT because it can use the tax losses to shelter gains from the sale, for 28.4m, of its 67.8 per cent interest in Page & Moy, travel agent.

Mr Robert Devereux, managing director of Virgin Communications and chairman of Super Channel, said the move was an indication of the company's faith in the future of Super Channel, available in more than 12m homes across Europe through cable television networks.

Until recently Mr Brian Teller, chairman of LWT, was also head of Super Channel, but decided not to take part in a substantial refinancing in May when the channel was pulled back from the brink of liquidation.

Costs have been running at nearly £20m a year while advertising revenue has languished at around £5m.

**Bristol Water**

An extraordinary meeting yesterday approved the unusual issue of 25m of convertible preference shares by Bristol Waterworks Company.

The issue will give priority to applications from over 1m local consumers or employees and will be publicised through an extensive advertising campaign on TV, radio and in the local press.

**Davy builds up US engineering side**

By Andrew Taylor, Construction Correspondent  
DAVY CORPORATION, the British construction and engineering group with worldwide sales approaching £200m, has agreed to acquire the Pittsburgh-based construction engineering division of Dravo Corporation, US engineering and natural resources group.

Davy announced at the end of last year that it was selling its engineering interests after the group had made losses during the first nine months of 1987.

The construction engineering division to be acquired by Davy specialises in designing and installing process plant for the iron, steel and aluminium industries.

The purchase is agreed. The combination of the Davy and Dravo will be determined by a valuation of the division's current and fixed assets. The price after taking into account certain costs and a profit-sharing deal is expected to be between £3m and £4m.

The division is expected to generate pre-tax profits of around £1.5m (£277,000) in a full year. It will bring different techniques and technologies, currently used by Dravo under licence, to compliment Davy's existing metals process plant.

**Charles Barker shares jump 11% on bid talks**

By Niall Tait

SHARES in Charles Barker, advertising, public relations and recruitment group, jumped 20p to 175p yesterday as the company announced that it was involved in discussions which might lead to a recommended bid.

The company declined to comment further. It said another announcement would be made as soon as possible - hopefully this week.

Market speculation centred on WPP, the acquisitive advertising and marketing services group headed by Mr Martin Sorrell, as a possible purchaser. A cash price of about 180p a share was also widely mooted. This would put a £43m price tag on Barker.

WPP takes in the Hill & Knowlton PR business. It also has extensive below-the-line activities into which Charles Barker Recruitment, the third

This announcement appears as a matter of record only

**Management Buy-Out**

of



for

£55,200,000

**SYNDICATED DEBT FINANCING**

Arranged and underwritten by

**Standard Chartered Bank**

**Participants**

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Banque Française du Commerce Extérieur (London Branch)

Barclays Bank PLC

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The Industrial Bank of Japan, Limited

National Westminster Bank PLC

Société Générale

**Standard Chartered**

July 1988

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**Premier Brands Limited**

has acquired

**Pickering's Foods Limited**

from

**H. J. Heinz Company Limited****Funds Provided by**

Continental Illinois National Bank and Trust Company of Chicago

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## OFFSHORE AND OVERSEAS

#### UK LISTENERS







## FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

	Monday August 1 1988						Fri July 29	Thu July 28	Wed July 27	Year ago (approx.)
	Index No.	Day's Change %	Est. Yield% (Max.)	Gross Yield% (Act. 25%)	Est. Yield% (Net)	Ex ad. to date	Index No.	Index No.	Index No.	Index No.
1 CAPITAL GOODS (209)	812.65	-0.5	9.39	3.91	12.51	15.94	308.45	304.10	302.49	988.43
2 Building Materials (25)	1024.01	+0.7	11.88	4.13	11.95	1019.23	1018.42	1014.00	1200.70	
3 Contracting, Construction (57)	1164.20	+0.3	10.35	3.34	12.43	26.71	1663.22	1618.00	1610.23	1836.59
4 Electricals (12)	2225.74	+0.5	8.33	4.48	14.43	48.13	2208.23	2193.80	2192.53	2596.70
5 Electronics (31)	1767.27	-0.5	2.26	3.49	13.28	37.62	1776.13	1752.80	1752.36	2072.54
6 Engineering, Mining (25)	1010.45	-0.5	10.35	3.34	12.43	26.71	1009.23	1018.42	1014.00	1200.70
7 Metals & Mineral Forming (7)	561.30	+0.3	9.26	3.73	13.18	7.95	477.30	476.37	477.51	506.76
8 Motors (14)	288.55	+1.5	11.34	4.16	14.77	10.22	284.26	284.26	281.81	301.11
9 Other Industrial Materials (23)	141.17	+0.5	8.74	4.16	13.67	28.21	1329.94	1324.12	1322.43	1637.94
10 CONSUMER GROUP (186)	1168.25	+0.7	8.88	3.55	14.22	17.68	1188.18	1195.53	1193.25	1316.85
11 Brewers and Distillers (21)	1121.11	+0.5	10.59	3.63	11.90	17.80	1115.38	1113.25	1108.25	1208.84
12 Food Manufacturing (23)	1216.65	+1.1	2.51	3.59	15.85	17.45	1095.71	1086.21	1085.25	1228.15
13 Household Goods (16)	1095.92	+1.7	8.88	3.55	14.22	17.68	1095.53	1093.25	1091.25	1208.84
14 Health and Household (12)	1885.92	+1.7	6.60	2.59	17.68	18.81	1854.49	1852.56	1851.56	1926.46
15 Leisure (30)	1154.05	+0.4	8.53	3.49	15.01	24.81	1145.70	1143.16	1142.23	1403.24
16 Packaging & Paper (17)	539.17	+0.3	9.13	3.77	14.04	9.44	537.49	536.44	535.50	528.71
17 Publishing & Printing (18)	345.24	+0.2	7.84	4.16	16.02	27.37	343.61	343.61	342.14	359.11
18 Stores (34)	810.81	+0.2	10.24	4.92	12.22	14.57	809.13	808.44	808.44	829.35
19 Textiles (17)	612.74	+0.3	11.29	4.44	10.48	12.51	618.75	617.67	616.67	613.93
20 Textiles, Apparel (9)	1124.46	+0.7	8.88	3.55	14.22	17.68	1124.11	1123.76	1123.51	1208.84
21 Chemicals (21)	1075.39	+1.5	11.85	4.71	16.12	25.01	1065.98	1065.98	1065.03	1457.43
22 Conglomerates (13)	1230.41	+0.9	10.17	4.35	11.33	26.58	1219.58	1218.87	1218.56	1473.15
23 Shipping and Transport (12)	1045.09	+1.6	11.61	4.68	12.03	34.84	1013.81	1013.81	1012.81	1201.36
24 Telephones Networks (2)	971.76	+0.7	11.46	4.58	11.32	20.38	964.29	964.05	959.49	1013.36
25 Telephones (2)	1045.43	+0.2	11.85	4.22	12.22	24.44	1047.71	1119.16	1119.16	1247.73
26 Miscellaneous (26)	1214.98	+0.6	11.18	4.22	12.22	24.44	1207.71	1207.71	1207.71	1247.73
27 INDUSTRIAL GROUP (488)	988.99	-0.7	9.71	3.86	12.81	17.77	981.83	977.91	975.68	1210.07
28 Oil & Gas (12)	1061.60	+0.5	10.81	5.77	11.99	50.45	1054.99	1054.99	1054.63	1082.43
29 500 SHARE INDEX (500)	1061.60	+0.5	9.86	4.13	12.67	20.55	1055.93	1055.93	1054.63	1082.43
30 FINANCIAL GROUP (122)	728.33	+0.2	—	4.87	—	17.45	705.56	704.49	705.14	729.55
31 Banks (8)	666.52	-1.2	21.48	6.55	6.24	24.36	674.91	668.33	675.45	820.31
32 Insurance (Life) (8)	1099.37	+1.9	—	4.68	—	13.42	1054.89	1054.89	1054.89	1213.24
33 Insurance (Composite) (7)	558.21	+0.3	—	5.00	—	13.42	1078.31	1078.31	1078.31	1213.24
34 Insurance (Brokers) (7)	922.04	+0.6	9.71	6.42	13.31	31.54	986.34	986.34	985.29	1154.56
35 Merchant Banks (11)	355.88	+1.3	4.68	4.68	5.00	10.43	355.88	355.88	355.88	421.35
36 Property (5)	101.82	+1.1	5.81	2.51	15.61	24.22	102.77	102.77	102.77	127.41
37 Others Financial (30)	531.82	+0.2	10.87	5.16	11.85	19.41	531.82	531.82	531.82	544.59
38 Investment Trusts (78)	926.74	+0.8	—	5.00	—	12.35	913.93	913.81	913.81	1121.25
39 Mining Finance (2)	524.59	+0.3	9.38	3.57	12.43	8.12	524.27	524.27	524.27	522.53
40 Overseas Traders (8)	1149.14	+0.2	10.63	4.86	11.72	29.22	1147.35	1145.11	1144.69	1222.73
95 ALL-SHARE INDEX (710)	969.89	+0.5	—	4.21	—	19.36	945.18	946.10	948.99	1108.43
	Index	Day's Change %	Day's High	Day's Low	Day's	Jul	Jul	Jul	Jul	Year ago
						29	27	25	25	(approx.)
	FT-SE 100 SHARE INDEX \$	+0.5	1866.91	1865.80	1853.61	1841.31	1840.81	1837.71	1834.51	1834.3

## FIXED INTEREST

## AVERAGE GROSS REDEMPTION YIELDS

Mon Aug 1

Fri Jul 29

Year ago (approx.)

PRICE INDICES	Mon Aug 1	Day's change %	Fri Jul 29	Ex ad. to date	Mon Aug 1	Fri Jul 29	Ex ad. to date	Mon Aug 1	Fri Jul 29	Ex ad. to date
1 British Government	120.44	+0.01	120.43	—	7.00	—	7.00	9.53	9.53	9.53
2 5-15 years	136.50	+0.8	136.39	—	8.49	—	8.49	9.18	9.18	9.18
3 Over 15 years	148.35	+0.14	148.12	—	6.88	—	6.88	9.39	9.39	9.39
4 Irredeemables	163.74	+0.02	163.70	—	7.30	—	7.30	9.43	9.43	9.43
5 All stocks	134.08	+0.07	133.99	—	7.79	—	7.79	9.63	9.63	9.63
6 Index-Linked	128.16	—	128.16	—	11.12	—	11.12	12.79	12.79	12.58
7 5 years	121.22	+0.01	121.21	—	7.00	—	7.00	8.83	8.83	8.83
8 Over 5 years	121.62	+0.01	121.61	—	7.04	—	7.04	8.88	8.88	8.88
9 Debentures & Leases	117.59	-0.01	117.60	—	6.54	—	6.54	10.89	10.88	10.83
10 Preference	92.78	-0.04	92.99	0.17	3.61	—	3.61	9.71	9.69	10.46

Opening Index 1861.1; 10 am 1861.7; 11 am 1863.3; Noon 1865.6; 2 pm 1865.5; 3

## LONDON STOCK EXCHANGE

## Speculative stocks flavour equities

NERVOUSNESS over UK base rates continued to recede in the London securities markets yesterday in the face of a steady pound. Equities turned in another firm, if cautious, performance, with the international leaders taking their cue from Wall Street, and speculative situations again enlivened the consumer sectors. Government bonds, however, saw very little activity as the market awaited details today of the next auction of near-dated Treasury stock. Sterling's firmness proved no discouragement to the blue chip exporting stocks, which moved up smartly, albeit in fairly light trading. There was

Assessment Deadline Dates		
1st Deadline	Aug 1	Aug 15
Options Deadlines	Aug 11	Sep 1
Last Deadline	Aug 21	Sep 2
Assessment Days	Aug 22	Sep 12
Options	Aug 22	Sep 12
Delivery	Aug 23	Sep 13

some demand for ICI, despite the implications for its European chemicals profits of a pound at a two-year high against the DM. However, a rise of 20p in Glaxo saw turnover of a mere 386,900 shares. Equities opened firmly and tried at first to extend their early gains. The FT-SE 100

stocks were restrained by the bank sector, where three of the big names went ex-dividend as last week's higher payments were taken aboard. At the close, the FT-SE Index showed a gain of 8.6 at 1862.2, against incidentally, 2334.3 on the comparable trading day last year. Although turnover was somewhat selective, the final Sean volume total of 381.7m shares (426.3m on Friday) indicated a sound undertone. The market was underpinned by a generally favourable reception from analysts for the public acknowledgement last week by Mr Nigel Lawson, the UK Chancellor of the Exchequer, that domestic response to the overheating situation.

view of the expected turnaround at British Caledonian.

County Nat-West Wedgwood, the unit-trust linked life company, flared up again yesterday as speculators, who had been looking for a bid from Continental Europe, turned their eyes nearer to home. The shares closed 11 up at 339p, but had bounced as high as 341p earlier.

The renewed speculative interest centred around a meeting yesterday morning between City analysts and Lloyds Bank management to review last week's interim report. Lloyds' own life assurance operation has been growing strongly.

However, while returning the usual "no comment" on market rumours, Mr Brian Pitman, chief executive of the bank, pointed to the rapid growth of its existing life assurance operations, giving the impression that there was no inclination to make any highly-rated acquisition.

Abbey Life shares slipped back from their best levels as reports filtered back from the analysts' meeting. However, from France where the local fund managers have been buyers of Abbey shares, other life assurance stocks also continued to attract the speculators.

## Abbey Life in the frame

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## RHM off the boil

Rank Hovis McDougall rose firmly in early trading as dealers reacted to market rumours - soon proved unfounded - that the shares were about to be suspended pending a counter-bid. RHM settled 4 higher at 465p, after 470p, in good two-way business as 6.4m shares traded. A subsequent unfounded report that Goodman Fielder Wattie, the Australian bidder of 465p, a share for RHM, had sold its 22.99 per cent stake for around 525p a share intensified speculation.

Other bid favourites among Food stocks were positively affected, but when no announcement was made concerning the RHM rumours, most came off the boil and closed slightly below their highs. Cadbury Schweppes improved 4 to 375p, Del Monte 5 better at 352p and Unigate 6 higher at 315p. Meanwhile, United Biscuits fell 3 to 308p following some Press confusion between it and United Biscuits.

## BA await figures

British Airways rose quickly to 158p, up 5, an instant ahead of Thursday's first-quarter figures. Some 3.6m shares changed hands. Most analysts are advocating negative caution, but currently rate the shares as cheap, in

Friday that it could find no justification for the large rise in share price that day. Thorn EMI rose 5 to 63p on hopes that a buyer has been lined up for Immos, Cable & Wireless closed 9 better at 386p on good news about Mercury, while Ferrier lost 4 to 91p after the shares went ex-91p.

Leading brewers were subdued, but Morland continued its recent progress with a rise of 17 to 360p. Scrappy buying and a general shortage of stock was responsible for the rise.

Rowlinson Securities raced, ahead to 195p, up 25 for a two-day gain of 45p. With most of the equity tightly held, dealers put the advance down to a squeeze on bear positions. The company said that other than normal trading, it was unaware of an explanation for the rise.

Elsewhere in a rather quiet Building sector, BPR, still reflecting a recent bullish circular, improved after 220p, up 5. Blue Circle Industries met with an early flurry of activity as Hanson bid rumours resurfaced and eventually settled 4 to the good at 449p, but turnover at the end of the day amounted to well under half a million shares. Armitage still, helped by last week's bumper interim figures, advanced 16 more to 200p.

Some marketmakers were probably tightening their holdings yesterday - numerous trades were transacted via inter-broker dealer screens - but there was little sign of the funds selling. A senior analyst remarked: "long-term investors obviously thought this an opportunity to buy shares of a group, set to expand and representing future value".

International stocks were marked higher before a subdued opening on Wall Street led to slight downward pressure late on. A resurgence of dealer interest in leading chemical and pharmaceutical stocks was responsible for most of the day's gains, but institutional investors were still on the sidelines. Glaxo led the action with a rise of 20 to 76p in disappointing turnover, while ICI was 15 better at 1045p. Beecham held its spot as current favourite in the sector, rising 6 to 490p, and BOG improved 10 to 415p.

Amersham International surged again, up 81 to 677p, this time in response to weekend and Press suggestions that a bid might come between 280 to 300p in disappointing turnover, while ICI was 15 better at 1045p. Beecham held its spot as current favourite in the sector, rising 6 to 490p, and BOG improved 10 to 415p.

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## COMMODITIES AND AGRICULTURE

## Outokumpu clinging to Chilean copper deal

By Olli Virtanen in Helsinki

**O**UTOKUMPU, the Finnish mining and metallurgical group, is clinging to its copper concentrate supply agreement with Chile's Escondida project in spite of growing political pressure at home.

If the deal falls through, Outokumpu will have to cut drastically its smelting and other copper-related businesses, which account for almost 50 per cent of the group's net sales.

Mr Harri Holkeri, Finland's Prime Minister, yesterday decided to take a second look at the \$47m loan guarantees which the Government has given to the state-owned company. Meanwhile, the transport workers' union (AKT), after meeting Outokumpu executives yesterday, reaffirmed its threat to boycott copper imports from Chile.

The union and several left-wing politicians object to Finnish involvement with what they describe as Chile's fascist regime. AKT is powerful enough to cut copper imports by boycotting materials handling in ports.

Meanwhile Outokumpu has evaluated the consequences it will face if it is forced to call off the supply agreement signed in New York a week ago. Under the deal Outokumpu will buy 50,000 tonnes of copper concentrate annually from Escondida for 12 years from 1991. This would cover 20 per cent of demand at the Harjavalta smelter on the west coast of Finland.

Mr Pertti Voutilainen, president of Outokumpu, said in Helsinki yesterday that if the company had to back down, it would probably close the Harjavalta smelter, which produced 77,400 tonnes of copper last year.

Multiplier effects, said Mr Voutilainen, could also force the company to shut the Harjavalta plant (15,400 tonnes in 1987). All in all the company might have to lay off up to 1,300 people from the total workforce of 15,000, he said.

As an integrated copper group, with businesses ranging from copper mines and smelters to copper products and copper-related engineering, the whole chain of production could change drastically.

**Retailing**  
The Financial Times proposes to publish this survey on:  
September 20th

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10 Cannon Street  
London EC4P 4BY

## Peruvian miners' strike spreading

By Barbara Durr in Lima

**P**ERU'S TWO-week-old miners' strike is spreading and more deliveries may be affected.

Southern Peru Copper Corporation, the country's largest copper operation, is considering a declaration of *force majeure* after its smelter workers at Ilo joined the strike last week.

An official of the National Federation of Mining, Metallurgical and Steel Workers said that another silver mine, the Carolina, in the north central department of Cajamarca, had joined the strike. Miners at Chanchamayo, one of the country's most important zinc mines, were last night deciding if they would strike.

The official added that workers at the state-owned company, Siderperu, would debate joining the strike this Thursday.

Miners at Arcata, one of the country's top silver mines, are still at work, but they are reported to be threatening to join the strike.

The Federation estimates that the strike is costing Peru \$1m a day in export income.

## Single market may harm Danish pigmeat exports

By Hilary Barnes in Copenhagen

**D**ENMARK'S LUCRATIVE pigmeat exports to Japan and the US may be threatened by the completion of the EC's internal market in 1992, according to the Danish Slaughterhouse Association.

The country is classified as a foot and mouth disease-free area, which enables it to export to these markets.

The pigmeat producers fear that when restrictions on imports of pigmeat to Denmark from other European countries are lifted in 1992, Denmark will no longer be able to maintain its disease-free classification.

## Palm oil output higher

By Wong Sulong in Kuala Lumpur

**M**ALAYSIA'S production of crude palm oil for the first half of this year rose by 14 per cent to 2.12m tonnes compared with the same period last year, according to government figures.

The Statistics Department said production for the month of June increased by 32,900 tonnes or 21 per cent to 478,000 tonnes from the previous month. The latest figure was also 22 per cent up on production in June last year.

Production of palm kernel for the first half was 620,000 tonnes, compared with 535,000 tonnes previously — an increase of 16 per cent.

The second half of the year is traditionally the peak production period for Malaysian palm oil, and palm oil officials expect the output for this year to exceed 5m tonnes, compared with 4.83m tonnes last year, unless there is severe flooding during the monsoon season at the end of the year.

Meanwhile prices of crude palm oil have been falling sharply on the Kuala Lumpur Commodity Exchange in line with softer soybean prices on the Chicago market.

Centromin, the largest state-owned mining complex, declared *force majeure* on all its silver deliveries last week.

The miners are adamantly sticking to their demands, which include a substantial pay rise, a six-hour working day, and retirement at 50 years of age or at 20 years' service.

Currently the average miner's monthly salary is 10,000 intis, or \$50. The union calculates the cost of an average family grocery basket is about 45,000 intis or seven times the salary.

According to the Geophysical and Metallurgical Institute and the Occupational Safety Institute, Peruvian miners have a life expectancy of 40 years and some 80 per cent suffer from lung diseases.

The Federation has held some conversations with Mr Orestes Rodriguez, the Minister of Labour, but these appear to have got nowhere. It is the first time that miners are attempting to negotiate at a national, industry-wide level, something that the Ministry and mine owners have tried to prevent.

## EC farm incomes down 3.5%, says report

By Tim Dickson in Brussels

**F**ARMERS WHO grumbled that 1987 was a bad year will find ample support for their case in new figures published yesterday by the European Commission.

A report produced by Eurostat, the Statistical Office of the European Communities, shows that agricultural incomes last year fell on average a real 3.5 per cent below the level of 1986 and were virtually back to the level reached at the beginning of the decade.

Eurostat cites three indicators to measure income trends, but places most reliance on so-called net value added at factor cost per unit of work, which is computed from the value of final agricultural production, less intermediate consumption, depreciation and production taxes. This subsidies this covers only income from farming activity, not other sources of income of those employed in agriculture.

The decline, according to the Commission, is due largely to an average annual fall in producer prices in the Community of 1.2 per cent, the major factor being a drop in prices for animal production of 2 per cent. Production volume was almost unchanged, with crop output up just 1.1 per cent due to higher figures for oilseeds and olive oil and animal production down 1.4 per cent mainly as a result of declining milk output.

While the overall income trend in the Community was negative, however, Eurostat reveals considerable differences between member states. The biggest income falls in 1987 were in West Germany (minus 16.3 per cent) and Denmark (minus 12.4 per cent), but Irish farmers (plus 13.9 per cent) and their Spanish counterparts (plus 5.8 per cent) did notably better.

The improvement in Ireland is attributed mainly due to higher production, prices but the sole factor in Spain was an increase in production volume last year. The income losses in Germany and Denmark are explained by production setbacks related to unfavourable weather and harvest conditions.

The survey figures, which exclude Portugal, show that agricultural income in the Community in 1987 was little different in terms of the average level between 1979 and 1981.

Increases of 20 per cent or more were recorded, however, in Luxembourg, Spain, the Netherlands and Denmark, with the medium term trend slightly above the EC average in Ireland, Greece and Belgium.

Meanwhile prices of crude palm oil have been falling sharply on the Kuala Lumpur Commodity Exchange in line with softer soybean prices on the Chicago market.

## High profits from well-fed grain

FARMER'S VIEWPOINT



By David Richardson

that 1988 is going to be a very good and profitable year.

For while dry-land farmers further north have been writing wheat crops off in worst cases and harvesting from four to 10 bushels per acre where they had some rain Mr Koehn has averaged some 36 bushels (about one tonne) an acre over the whole farm, and he expects to enjoy pretty good profits.

His cropped acreage is half hard winter wheat and half maize. In order to qualify for the US Government's farm aid programme on the crops he does grow he has also left the minimum requirement of land bare, or set aside.

When he did the calculations last year that looked like essential insurance. Even at the above average yields he actually grows anticipated prices of both wheat and maize at \$2.40 a bushel, and maize at \$2.10 a bushel, would barely allow him to break even. The set-aside programme, on the other hand, pays him \$120 and \$140 per acre for doing virtually nothing as well as making him eligible for US Department of Agriculture loans on the crops he harvested.

He could not have foreseen the drought which provoked prices to peak in late June at \$3.80 a bushel for wheat and \$3.70 for maize. If he had he would have planted every acre. Even so Mr Koehn concedes

excellent to me when I walked through them over the last few days and Mr Koehn said he'd never seen his maize looking better.

Mostly responsible for the good maize crops were his 17 centre-pivot irrigators, each covering a 130-acre circular field. Their slowly-rotating beams sprinkle water, drawn from a central well, at a rate of two and half inches per week.

As one of them edged forward towards us through the eight foot stalks, I could understand his optimism.

The maize was destined to be fed to some of the 1m or so beef cattle which are fattened within 100 miles of Mr Koehn's farm. The north Texas area is said to have more beef feedlots than any other in the US, and they provide a ready market for all the maize local farmers can produce.

Each feedlot contains several thousand animals. Bred perhaps on the ranches of Montana or Wyoming or in the foot hills of the Rocky Mountains, they are purchased, often by speculators, and sent to commercial feed-lots for finishing.

But feedlots are usually just that — a collection of pens containing up to 100 beef animals each, to which concentrated feed has to be brought. In other words they are not farms but beef production factories to which all the raw materials must be supplied from outside.

By common consent it has been a profitable business for the past few years. Feed supplies have been plentiful and cheap and there has been no real surplus of beef.

In anticipation of that situation continuing many fatteners purchased young cattle earlier this year at high prices. Now, unless they purchased low-priced feed futures at the same time, they are faced with paying much more to people like Gary Koehn for the maize which forms the basis of their feed ration.

To add to their problems, essential supplies of hay, commonly trucked in from Colorado and Oklahoma, are also in short supply because of the drought in those states and prices have rocketed. In addition soybean meal, one of the main sources of protein for the cattle, has also become scarce and expensive.

The chances, therefore, if beef fattening failed to look in a margin on the grain and beef futures markets when they purchased their cattle, that they could lose \$200 to \$300 a head. And since none of them can claim to be real farmers they will not be eligible to claim any of the \$2bn drought relief promised last week by the US Government.

Meanwhile sales of centre-pivot irrigators, having declined to almost zero in recent years, have begun to take off again as farmers with good prospects seek to buy what they regard as the best possible crop insurance — the ability to grow good crops in times of drought.

They hope underground water resources will last, although there's no long-term guarantee of that. But while they do there are good profits to be made while others suffer disaster.

## UK food body welcomes funding change

By Bridget Bloom, agriculture correspondent

THE BRITISH Government's decision to change the funding arrangements for Food from Britain means that the export promotion organisation will in future be "talking business rather than survival," Mr Walter Goldsmith, FFB chairman, said at the weekend.

Last week, Mr John MacGregor, the Minister of Agriculture, announced alterations to the Government's funding of FFB which effectively means that it will pay the organisation's administrative and establishment costs.

"This means we can plan for the future with a new confidence," Mr Goldsmith said. Relations with industry would thereby be put on a much better footing, since they would now be "exclusively about the promotion of British food and drink."

While Government support for FFB is expected to remain at just some £24.5m a year for the next two years, it has now guaranteed £3.5m of this

FFB was founded five years ago on the initiative of the then Minister of Agriculture, Mr Peter Walker, to boost domestic consumption and exports of British food. It has always been much more lightly funded than its more successful overseas counterparts, while it has been criticised on the grounds that the interests of the food and drink industries are too disparate to be coped with by a single umbrella organisation.

When Mr Goldsmith took

over as chairman a year ago, he initially asked for a £30m budget. He has since begun a drive to increase industry's contribution, which this year amounts to some £3m.

However, in response to the Government's move, Mr Goldsmith said FFB accepted the challenge of raising extra promotional funds from industry, though increasing funding would come from its own commercially-oriented efforts.

## Exporters to be compensated for payment delays

By David Blackwell

UK EXPORTERS of agriculture commodities are to be paid millions of pounds in compensation for delays in receiving export-refund payments due under the EC's Common Agricultural Policy rules.

Mr Alan Chandler, the secretary-general of the UK Provision Trade Federation, estimates that between £1m and £2m compensation will be paid this year to the dairy product and pigmeat sectors alone.

Delays in the payments have arisen mainly because of problems with a new computer at the Intervention Board for Agricultural Produce (IBAP), which administers CAP rules in Britain. The board cannot put a figure on the amount it expects to pay. "It's Catch 22 — we can't tell how much is outstanding until we pay it," said Mr Steven Briggs for the board.

However, Mr Donald Thomson, Parliamentary Secretary at the Ministry of Agriculture, told the House of Commons last week that urgent expenditure estimated at up to £5m would be met by repayable advances from the Compensation Fund.

The IBAP, which has held talks on the scheme with trade

federations, is expected to make the first payments in the autumn. Compensation will be based on the base rate plus one percentage point on export refund claims which have suffered a delay of more than two months, commencing from January 1.

Mr Chandler said the compensation "will go a long way to meet traders' loss of profit."

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*3pm prices August 1*

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Continued on Page 33**



## AMERICA

## Dow subdued pending release of US figures

## Wall Street

MOVEMENTS in stock and bond markets were subdued yesterday, in a week which saw the announcement of details of the Treasury's quarterly refunding and the latest unemployment figures, writes *John Bush* in New York.

Both markets ended last week on a rising note but that did not appear to prompt further buying yesterday morning.

At 2pm, the Dow Jones Industrial Average was unchanged from Friday's close, quoted at 2,128.73. The gain of around 68 points last week, concentrated in the last two days, simply reversed the decline of 68 points the week before. Last Friday, the Dow closed at 2,128.73, little changed from the close on July 15 at 2,129.45.

## ASIA PACIFIC

## Late selling leaves Nikkei short of record

## Tokyo

DEMAND for large-capital stocks and high-technology issues gathered momentum in Tokyo yesterday, with share prices touching a new high before losing ground towards the close.

The Nikkei average ended 126.37 higher at 28,326.31 after moving between a record high of 28,409.17 and a low of 28,204.46. The previous peak of 28,342 was reached on June 17.

Volume totalled 928m shares compared with Friday's 1.1bn and advances led declines by 481 to 356, with 178 issues unchanged.

In London, Japanese shares edged down with the Nikkei 50 index of 2.05 at 1,901.91.

In Tokyo, the session started strongly with dealers and individuals actively seeking large-capital stocks, high-technology issues, carmakers and financials.

The Tokyo Stock Exchange index of all stocks listed in the first section reached a new high at one stage, fuelling concern over tighter margin trading controls by the exchange. This led in turn to profit-taking and many issues which were popular in the morning lost strength towards the close.

Trading in US bonds was quiet yesterday and movements limited. Bonds stood up to 1% point higher at midsession yesterday and the Treasury's benchmark long bond was quoted 1/4 point higher for a yield of 9.71 per cent.

The only economic news yesterday was a report by US purchasing managers which showed that the economy continued to expand in July. Mr Robert Breit, chairman of the group's business survey committee, said: "The vigorous increase in new orders, undoubtedly fuelled by the surge in export orders, is impressive and signals continued robust economic growth for the balance of the third quarter."

The report had little impact on bonds or equities.

Friday's unemployment figures are for July and are expected to show an unchanged unemployment rate of 5.3 per

cent and a rise of 250,000 to 275,000 in the non-farm payroll. The average monthly rise in the non-farm payroll over the past six months has been 308,000 and there was rise of 345,000 in June.

Another economic release is today's report of leading indicators for June, which is expected to jump by between 1 per cent and 2 per cent.

Another highlight for the bond market will be the announcement tomorrow by the Treasury of details of its latest quarterly refunding.

Congress is still working on legislation which would authorise further issuance of the long bond and there is a widespread belief that a 30-year issue will not be included in the refund.

Among featured stocks yesterday was NCNB - the North Carolina National Bank - which rose 1 1/4 to \$24.40.

McGraw-Hill continued to climb on speculation that it is the target of a possible take-

over. The latest of many rumours surrounding the company centres on Pearson, owner of the Financial Times, as a possible purchaser. McGraw-Hill's share price jumped another 2% to \$67.50 at midsession yesterday.

Perkin-Elmer rose 1 1/4 to \$24.70. The company has agreed to sell its 82 per cent stake in Concurrent Computer to a \$20 a share takeover. Sun Microsystems added 1 1/4 to \$37.50 in over-the-counter trading on expectations of strong earnings.

Gillette dropped 2 1/4 to \$37.75. The company said it had settled a suit relating to the recent proxy fight for four seats on the board by Coniston Partners. The settlement includes a three-year standstill agreement with Coniston. Analysts said yesterday that Gillette does not look like a candidate for takeover because it is highly leveraged.

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## EUROPE

## Broad gains produce new highs in very thin volume

## London

INTERNATIONAL stocks gained ground in response to Wall Street's strength on Friday, but most bourses gained ground, helped by the strength of the dollar and the rise on Friday on Wall Street, writes *Our Markets Staff*, Zurich was closed yesterday.

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PARIS relied on speculative activity to keep it ticking over as the traditional August holiday began officially.

Shares closed higher as speculation surrounded luxury goods group LVMH and privatised.

LVMH added 1 1/4 to \$24.75 to FF27.85 after news that shareholder Financière Agache had lifted its joint stake - held with Bruno Guimard - to over 27 per cent. Agache was said to be organising a private placing of shares in its Christian Dior fashion company to help finance the LVMH deal.

Privatised issues gained from the possibility of changes to hard core shareholdings, and Société Générale rose FF21 to FF23.

Household goods manufacturer Radiotechnique climbed FF13 to FF14.50, helped, according to one analyst, by the EC Commission decision last week to restrict the import of Japanese televisions assembled other EC countries.

TAIWAN saw its heaviest trading ever as speculators sold for profit after share prices reached a record high on Saturday. The weighted index lost 32.17 to 6,215.85, with 465m shares traded, worth Taiwan \$49.8m (\$1.74m). Turnover was double Friday's T\$24bn worth of shares.

LEADING spindle and machine manufacturer Nihon Spindle jumped Y90 to Y1,000 and Kinki Nippon Railway rose Y40 to Y1,130. Torishima Pump dropped Y70 to Y1,300.

The market profiles series continues tomorrow with a look at Dublin.

tackle the budget deficit.

Volume was said to be as good as, or better than, the 1.6bn traded on Friday, when domestic investors made a showing after several weeks of market domination by foreign buyers. The Comit bought 10,74 to 10,88.

Moscow, where the long-awaited chemicals agreement with state-owned Enichem was announced on Friday, gained a

further 1.60, or 3 per cent, to 10,918.

The weekend increase in value added tax and other measures to tackle the budget deficit were also seen positively.

Foreign institutions continue to increase their weightings in Italy from previously low levels. According to a survey of UK institutions carried out by Citicorp Singapore Vickers at the end of March, the average Italian weighting in non-UK European portfolios was only 4 to 5 per cent, when a full index weighting would have required 12 to 14 per cent. "People have been reassessing that sort of attitude and have decided they should be drifting back into the market," said analyst Mr Stephen Swift.

The focus was on blue chips, with Fiat up 1.45 to 13,935, and Generali still popular, with a 1.15m rise to 130,500, reaching 130,600 after hours.

THE OPENING CAC General index was up 3.6 to 357.9 and the GME 50 rose 1.50 to 356.94.

MILAN had a lively day, with both foreign and domestic investors taking further encouragement from the Montedison-Enichem joint venture and government moves to

DAVIDSON moved higher in thin volumes, with the absence of fresh news curtailing activity.

The general index added 2.81 to 255.77, inspired somewhat by Wall Street's rise.

Utilities saw the strongest gains, helped by the fact that many are oversold, one analyst said. But banks, which make up 46 per cent of the index, moved marginally higher, restricting the whole market.

Volume was estimated at about the same as AMSTERDAM followed the dollar upwards, reaching a high for the year, albeit in low volumes.

The CBS all share index added 0.8 to 98.5 and turnover reached Fl 313m against Fl 343m on Friday. The dollar rose to Fl 2.1157 from Fl 2.1085.

ALSO put on Fl 1.50 to Fl 145.50 pending the release of its interim results on Thursday. Royal Dutch climbed Fl 4.40 to Fl 244.50 on a reassessment of its earnings potential.

Foods group Wessanen, reporting the purchase for an undisclosed sum of two US specialist food distributing companies, closed 20 cents higher at Fl 78.50, after rising 50 cents.

HELSINKI rose to an all-time high after a day of moderate trading. The Unibet all-share index ended up 2.3 at 763.3, beating the previous best of 762.0 set on July 22.

## New indices on emerging markets

THE WORLD'S emerging stock markets are attracting growing interest but have not been easy to track and compare in a consistent way, writes *Alison MacLean*.

The Washington-based International Finance Corporation, an affiliate of the World Bank, is now producing comparable monthly indices on eight emerging markets and two regions, Latin America and Asia, which we publish below for the first time today.

These indices, showing price changes in US dollar and local currency terms as well as total

returns in dollars, will be published on this page each month, enabling readers to monitor developments in a consistent way.

Many of these markets - for example, South Korea and Taiwan - are not yet open to direct portfolio investment by foreigners, but special-country funds are increasingly being set up to channel outside capital into developing countries and the trend in most cases is to reduce restrictions.

The IFC indices are weighted according to market capitalisation, so they cover a

representative sample of the larger and more actively traded stocks in each country. Some of the shares covered are not freely available to foreign investors, although the restrictions that apply to individuals are often waived for specialised country funds.

From time to time, stocks may be dropped from or added to the list, and more countries may be included.

The price indices show changes in prices, adjusted for stock splits and other alterations to capitalisation that affect price per share.

The data published today refer to June. It usually takes about a month for the indices to be calculated to include all the relevant changes in capitalisation.

The total return indices accommodate the same changes, as well as cash dividends and gains implicit in rights issues that are made below prevailing market prices. Such rights issues are a common way for developing countries to reward shareholders - the instant capital gains are often tax-free, while cash dividends are usually taxable.

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